

1 **Socio-hydrological modeling of the tradeoff between flood**  
2 **control and hydropower provided by the Columbia**  
3 **River Treaty**

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20 **Abstract.** The Columbia River Treaty (CRT) signed between the United States and  
21 Canada in 1961 is known as one of the most successful transboundary water treaties.  
22 Under continued cooperation, both countries equitably share collective responsibilities of  
23 reservoir operations, and flood control and hydropower benefits from treaty dams. As the  
24 balance of benefits is the key factor of cooperation, future cooperation could be  
25 challenged by external social and environmental factors which were not originally  
26 anticipated or change in the social preferences of the two actors. To understand the  
27 robustness of cooperation dynamics we address two research questions – i) How does  
28 social and environmental change influence cooperation dynamics? and ii) How do social  
29 preferences influence the probability of cooperation for both actors? We analyzed  
30 infrastructural, hydrological, economic, social, and environmental data to inform the  
31 development of a socio-hydrological system dynamics model. The model simulates the  
32 dynamics of flood control and hydropower benefit sharing as a function of the probability  
33 to cooperate, which in turn is affected by the share of benefits. The model is used to  
34 evaluate scenarios that represent environmental and institutional change, and changes in  
35 political characteristics based on social preferences. Our findings show that stronger  
36 institutional capacity ensures equitable sharing of benefits over the long term. Under  
37 current CRT, the utility of cooperation is always higher for Canada than non-cooperation  
38 which is in contrast to the U.S. The probability to cooperate for each country is lowest  
39 when they are self-interested but fluctuates in other social preferences scenarios.

40

## 41 **1. Introduction**

42 The Columbia River Treaty (CRT) was signed in 1961 to manage shared waters  
43 between the United States and Canada. Under the treaty, both countries share collective  
44 responsibilities of reservoir operations, and benefits from flood control and hydropower  
45 production from the treaty dams equitably. CRT is known as one of the most successful  
46 transboundary water treaties in the world, as evidenced by continued cooperation and  
47 equitable benefit sharing (Hyde, 2010). However, since the CRT was established, external  
48 social and environmental factors not originally anticipated, such as the degradation of  
49 valued fish species, have affected the balance of benefits each country receives  
50 (Bowerman et al., 2021; Trebitz and Wulfhorst, 2021). In competition and cooperation,  
51 actors' decisions are guided by their social preferences (also referred to as other-regarding  
52 preferences). Fehr and Fischbacher (2002), and Kertzer and Rathbun (2015) suggest that  
53 decision makers have social preferences that motivate their decisions, which means that

54 such actors care about gain (here, material payoff) not just for themselves but also for  
55 others. The perceived fairness of allocated material resources or balance of benefits, in  
56 concert with the social preferences of each actor, can significantly affect the stability of  
57 cooperation over time (Abraham and Ramachandran, 2021; Hirshleifer, 1978; Kertzer  
58 and Rathbun, 2015; Rivera-Torres and Gerlak, 2021; Sadoff and Grey, 2002; UNESCO,  
59 2021). Understanding these social preferences between the U.S. and Canada helps us to  
60 understand the interplay of competition, cooperation or conflict. The U.S. and Canada are  
61 currently renegotiating the CRT beyond 2024 with the aim of maintaining cooperation in  
62 a changing environment. This ongoing renegotiation motivates and raises two research  
63 questions, (1) How does social and environmental change influence cooperation  
64 dynamics? and (2) How do social preferences influence the probability of cooperation for  
65 both actors?

66

67         Successful management of transboundary river basins depends not only on  
68 understanding the hydrology but also consideration of economic needs, and political  
69 dynamics of the upstream and downstream riparian states; those political dynamics are  
70 shaped by social comparison in which actors compare their position, benefit, or risks with  
71 other actors (Gain et al., 2021; Gober and Wheeler, 2014). Research in behavioral  
72 economics by Frey and Meier (2004) has shown that actors tends to be cooperative if they  
73 know many others are contributing too, which could be key to successful management in  
74 transboundary river basins. Transboundary rivers are managed by multiple heterogeneous  
75 stakeholders with different sovereignty, governance structures and economic conditions;  
76 while diverse, basin populations may be interdependent not just hydrologically but also  
77 economically and socially (FAO, n.d.; Rawlins, 2019). Social factors that can explain  
78 cooperation and conflict dynamics include asymmetric access to water resources due to  
79 upstream-downstream locations, and varying levels of dependence on different uses of  
80 the river (Warner and Zawahri, 2012).

81

82         Globally, 310 international transboundary river basins cover almost 47.1% of the  
83 Earth's land surface, which includes 52% of the global population and are the source of  
84 60% of freshwater supplies (McCracken and Wolf, 2019; UN-Water, 2015; United  
85 Nations, n.d.). Transboundary water management compounds the challenges of managing  
86 water between competing users because the river is managed between different  
87 jurisdictions and under different policy structures (Bernauer and Böhmelt, 2020).

88 Transboundary water management has been studied through different disciplines. Kliot  
89 et al. (2001) reviewed the institutional evolution of the water management in twelve  
90 transboundary river basins, identify legal principles that organize transboundary water  
91 management and discuss their characteristics and shortcomings. The authors discuss that  
92 the key challenges in transboundary water management arise from water scarcity,  
93 maldistribution, over-utilization and misuse of shared resource. Odom and Wolf (2011)  
94 examined the 1994 Israel-Jordan Treaty of Peace where climate extremes and drought  
95 created conflicts on water sharing and hydropower agreements, but the modified  
96 institutional arrangements mitigated conflicts and vulnerabilities in transboundary water  
97 management under climate change. Madani et al. (2014) applied bankruptcy resolution  
98 methods to the challenge of water allocation in transboundary river basins. This  
99 quantitative approach is rooted in the economic literature and offers insight into efficient  
100 and stable allocation schemes. Pohl et al. (2017) posit that transboundary waters create  
101 economic, social and environmental interdependencies that can be leveraged to either  
102 promote cooperation or intensify conflict. They highlight that this creates the potential  
103 for broader peace dividends when negotiating transboundary water management and  
104 present strategies for diplomats to engage constructively. Islam and Susskind (2018)  
105 presented the Water Diplomacy Framework which draws on the concepts of complexity  
106 science (e.g., interconnectedness, uncertainty and feedbacks), and negotiation theory  
107 (e.g., stakeholder identification, engagement at multiple levels, and value creation for  
108 benefit sharing), to understand and resolve transboundary water issues and cooperative  
109 decision making. Koebele (2021) takes a policy process approach to understand  
110 collaborative governance in transboundary water management of Colorado River  
111 between the U.S. and Mexico, where overallocation of water led to environmental  
112 problems and water scarcity downstream. The author applies the Multiple Streams  
113 Framework, used to explain decision making in a range of policy contexts, to examine  
114 the case of transnational policymaking in the Colorado River Delta. External factors such  
115 as climate change affect the sustainable transboundary water management.

116

117         Development in transboundary river basins can result in conflict or cooperation  
118 (Bernauer and Böhmelt, 2020). For example, the construction of dams upstream in the  
119 Lancang-Mekong River Basin has affected the environmental conditions and livelihood  
120 opportunities of downstream countries (Lu et al., 2021). Further, the ability to sustain  
121 cooperation can be critically affected by how benefits (e.g., water supply, hydropower)

122 and risks (e.g., floods, droughts) are shared under changing conditions (Wolf, 2007;  
123 Zeitoun et al., 2013). The Nile River Basin is an example of inequitable benefit sharing  
124 where Egypt and Sudan hold absolute rights to use, motivating conflict and international  
125 deliberation (Kameri-Mbote, 2007; Wiebe, 2001). Understanding the history of such  
126 transboundary river basins where conflicts prevailed more than cooperation showed that  
127 there is an inequitable distribution of benefits and risks among actors. In the absence of  
128 cooperation, the benefits and risks are usually distributed with advantage to actors with  
129 higher political and economic power or following geographic advantages (Dombrowsky,  
130 2009). Prevalence of such imbalance in benefits and risks could further diminish the  
131 likelihood of successfully negotiating any agreement to cooperatively manage water  
132 resources (Espey and Towfique, 2004; Song and Whittington, 2004). In case of  
133 cooperative transboundary river management, actors mutually achieve several benefits,  
134 including: (1) benefits to the river; (2) benefits from the river; (3) the reduction of costs  
135 because of the river; and (4) benefits beyond the river (Sadoff and Grey, 2002, 2005).  
136 Examples of these benefits include flood and drought mitigation, improved  
137 environmental conditions, and economic benefits from hydropower or agriculture  
138 (Qaddumi, 2008).

139

140 In the case of the Columbia River, the upstream actor (Canada) operates its dams  
141 in a way that provides a greater benefit to the downstream actor (the U.S.) in the form of  
142 flood protection because the benefit sharing provision of the CRT ensures that Canada  
143 receives a share of those benefits in return. The U.S. operates its dams to maximize  
144 hydropower production and, in exchange, compensates Canada for half of the estimated  
145 increase in hydropower benefit generated by the Treaty, which provides an economic  
146 incentive to cooperate. This is consistent with the theory that countries tend to cooperate  
147 when the net economic and political benefits of cooperation are greater than the benefits  
148 from unilateral action, and when the generated benefits are shared in a way that is  
149 perceived to be “fair” by both parties (Grey et al., 2016; Jägerskog et al., 2009; Qaddumi,  
150 2008). The CRT was established on these grounds, as both actors agreed that the greatest  
151 benefit of the Columbia River could be secured through cooperative management (BC  
152 Ministry of Energy and Mines, 2013; Yu, 2008). This agreement focuses on the equitable  
153 sharing of benefits created from cooperation, rather than on water allocation itself, which  
154 is a key provision of some of the world’s most successful water agreements (Giordano  
155 and Wolf, 2003).

156

157           The fairness consideration behind the CRT is consistent with the now well-  
158 established behavioral insight that most human actors are *not* selfish rational actors that  
159 seek to maximize short-term material benefits with complete information (Henrich et al.,  
160 2005). Rather, there is an overwhelming empirical evidence that humans are learning and  
161 norm adopting actors whose decisions are sensitive to contextual conditions, including  
162 that of how material benefits are relatively distributed between oneself and others (Fehr  
163 and Schmidt, 1999; Gintis et al., 2003). Among several social science theories that have  
164 emerged to explain this empirical regularity about human behavior (note that, as  
165 explained by Sanderson et al. (2017) the social sciences are characterized by theoretical  
166 pluralism and that there is no single universal theory about human behavior), perhaps the  
167 most rigorous theory is that of *social preference* which is also referred to as *prosocial*  
168 *preference* or *other-regarding preference* (Fehr and Fischbacher, 2002; Kertzer and  
169 Rathbun, 2015). This theory assumes that humans not only care about their own material  
170 benefits but also about the material benefits received by others, and that this intrinsic  
171 nature is consistent with why many people (but not all) exercise social norms such as  
172 inequality aversion and conditional cooperation. In line with this theory, the utility of  
173 individual and organizational actors can be formalized and categorized into four general  
174 types of social preferences: preference for having the benefits among all actors to be equal  
175 (inequality aversion), preference for maximizing group- or societal-level benefits (social  
176 welfare consideration), preference for rational self-interest maximization (homo  
177 economicus), and preference for having their own benefits to be higher than those of  
178 others (competitiveness) (Charness and Rabin, 2002). Among these four types,  
179 particularly relevant to transboundary river management is that human actors have a  
180 strong social preference for inequality aversion at both individual and organizational  
181 level, and that this preference is often a key to why cooperation emerges and is sustained  
182 among unrelated parties (Choshen-Hillel and Yaniv, 2011; Kertzer and Rathbun, 2015).  
183 Thus, the decisions of organizational actors and their reciprocal interactions over time in  
184 the context of the CRT can be described and plausibly explained by inequality aversion.  
185 Understanding the social preferences between organizational actors (here the U.S. and  
186 Canada) can capture how their cooperation behavior may evolve over time and shape the  
187 robustness of CRT.

188

189           Traditional water resource management assumes values and preferences to be  
190 exogenous to the water resources systems, but values and preferences can co-evolve with  
191 natural systems (Caldas et al., 2015; Sivapalan and Blöschl, 2015). Socio-hydrology, the  
192 study of coupled human-water systems, fills this need by providing tools to represent  
193 dynamic feedback between the hydrological and social systems (Sivapalan et al., 2012;  
194 Troy et al., 2015). Socio-hydrological studies have explored a variety of emergent  
195 phenomena that result from such feedback, including the levee effect, the irrigation  
196 efficiency paradox, and the pendulum swing between human and environmental water  
197 uses (Khan et al., 2017). In the study of transboundary rivers, socio-hydrology allows for  
198 the explicit inclusion of changing values or preferences, and enabling assessment of  
199 cooperation and conflict as values and preferences shift (Sivapalan and Blöschl, 2015).  
200 Thus, we develop a socio-hydrological system dynamics model motivated by the  
201 experience of the Columbia River to answer the research questions defined above. This  
202 research builds upon the work of Lu et al. (2021), where the authors applied socio-  
203 hydrological modeling to the case of the transboundary Lancang-Mekong River, by  
204 assessing how preferences and attitudes toward cooperation affect their probability of  
205 adhering to the agreement. Extending the work by Lu et al. (2021), we apply behavioral  
206 economics to incorporate the role of social preferences between actors to quantify the  
207 probability of cooperation for each actor. Furthermore, the power dynamics between  
208 actors is very different in Columbia River Basin than in Lancang-Mekong River Basin.  
209 The objective of this study is to quantify the balance of benefits under cooperative  
210 reservoir operations to assess the impact of changing social and environmental conditions  
211 as well as shifts in the social preferences of the U.S. and Canada. While the study does  
212 not aim to provide specific recommendations for treaty re-negotiations, it explores the  
213 role that changes in environmental priorities play in cooperation and presents scenarios  
214 to inform future renegotiations of the CRT.

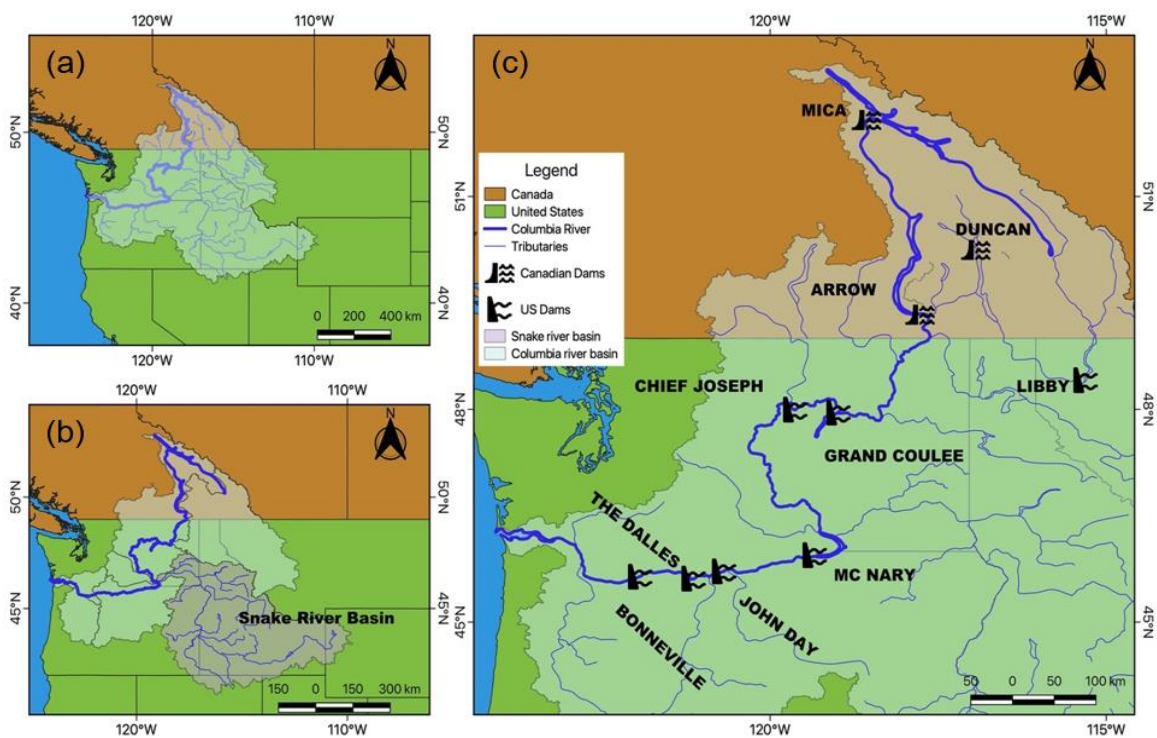
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216           This article is organized as follows. Sect. 2 provides a general background of the  
217 Columbia River system and treaty dams. Sect. 3 discusses the conceptualization and  
218 formulation of the socio-hydrological model. Four scenarios based on environmental and  
219 institutional change, and four scenarios based on behavioral economics using social  
220 preferences are presented here. Sect. 4 explains the model testing and scenario analysis.  
221 Sect. 5 discusses the findings of this study, draws out major conclusions gained through  
222 this study and identifies remaining questions for future research.

223

## 224 2. Columbia River system and treaty dams

225 The Columbia River as depicted in Fig. 1, with its headwaters located in the  
226 mountains of British Columbia, has a basin that extends 670,807 km<sup>2</sup> into seven U.S.  
227 states – Washington, Oregon, Idaho, Montana, Nevada, Utah, and Wyoming – before  
228 reaching the Pacific Ocean in Oregon (Cosens, 2012). Figure 1 also shows the location  
229 of the treaty dams along the Columbia River. While only 15% of the river’s length flows  
230 through Canada, 38% of the average annual flow originates there (Cosens, 2012). By  
231 volume it is the fourth largest river in North America producing 40% of all the U.S.  
232 hydropower, and millions of people in the Pacific Northwest (including 8 million people  
233 in Columbia Basin (Lower Columbia Estuary Partnership, n.d.)) rely on the river for  
234 hydropower, fishing, irrigation, recreation, navigation, and other environmental services  
235 (White et al., 2021).



236

237 **Figure 1.** Map showing (a) the Columbia River Basin across Canada and the U.S., (b)  
238 the Snake River Basin and its tributaries within the Columbia River Basin, and (c)  
239 location of treaty dams along Canada and the U.S. which are also included in the socio-  
240 hydrological system dynamics model

241

242 Hydropower development started in the Pacific Northwest in 1933 and expanded  
243 after the CRT was established. Between 1938 and 1972, eleven dams were built on the



244 U.S. portion of the Columbia River, which generates over 20,000 megawatts of power  
 245 (BC Ministry of Energy and Mines, 2013). In total, there are 31 federal dams in the  
 246 Columbia River Basin that are owned and operated by the U.S. Army Corps of Engineers  
 247 (USACE) and the U.S. Bureau of Reclamation, which produce around 40 percent of  
 248 electricity for the Pacific Northwest (Bonneville Power Administration, 2001; Northwest  
 249 Power and Conservation Council, 2020c, 2020d; Stern, 2018). Dams along the Canadian  
 250 side of the Columbia River produce around half of the province’s hydropower generation  
 251 (Government of British Columbia, 2019). Figure 1c shows the locations of major CRT  
 252 dams considered in the system dynamics model. The reservoir capacity of Canadian treaty  
 253 dams is 36,810 million m<sup>3</sup> of which 28,387 million m<sup>3</sup> is allocated for flood protection in  
 254 the U.S. and the capacity of the U.S. treaty dams is 11,577 million m<sup>3</sup>. Grand Coulee is  
 255 the largest and furthest upstream dam on the U.S. side. Thus, inflow to the Grand Coulee  
 256 includes the outflow from the Canadian dams and external tributaries that intersect with  
 257 the river. Flooding had been the major concern in the downstream portion of the Columbia  
 258 River. For example, the flood in Vanport, Oregon, in 1948 motivated the construction of  
 259 additional storage dams along the river (Sopinka and Pitt, 2014). This flood was the  
 260 impetus for the U.S. to seek cooperation with Canada because it was not possible to build  
 261 sufficient storage along the downstream portion of the river to protect from large floods.  
 262 The summary of dams along the Columbia River is given in Table 1.

263

264 **Table 1.** List of dams represented by the model. Projects that do not present Usable  
 265 Storage Capacity are run-off-the-river dams. Treaty Storage Commitment refers to the  
 266 room available to accommodate glacier waters under the CRT.

Project	Reservoir formed	Country	Total Storage capacity (km <sup>3</sup> )	Usable Storage capacity (km <sup>3</sup> )	Treaty Storage Commitment (km <sup>3</sup> )	HP Capacity (MW)	Year of Completion
Mica Dam	Kimbasket Lake	Canada	24.7	14.8	8.6	1,736	1973
Duncan Dam	Duncan Lake	Canada	1.77	1.73	1.73	-	1967
Keenleyside Dam	Arrow lake	Canada	10.3	8.76	8.8	185	1968
Grand Coulee	Franklin D. Roosevelt Lake	USA	11.6	6.4	-	6,809	1941
Chief Joseph	Rufus Woods Lake	USA	0.6	-	-	2,069	1955
McNary	Lake Wallula	USA	0.23	-	-	980	1994

John Day	Lake Umatilla	USA	0.54	-	-	2,160	1971
The Dalles	Lake Celilo	USA	0.41	-	-	2,100	1957
Bonneville	Lake Bonneville	USA	0.66	-	-	660	1938

267

268       The original agreement during 1960s prioritized flood control and hydropower, but  
269 emerging social and environmental concerns have shifted the way that reservoirs are  
270 operated within the Columbia River Basin. Dam construction altered the hydrology  
271 significantly by moderating the strong seasonal flow variability, impacting ecosystem  
272 health. For example, changes to salmon spawning habitat, elevating smolt and adult  
273 migration mortality and leading to declines in the salmon population (Kareiva et al.,  
274 2000; Karpouzoglou et al., 2019; Natural Resource Council, 1996; Northwest Power  
275 Planning Council, 1986; Williams et al., 2005). After the 1970s, mounting social  
276 pressure to protect the aquatic environment resulted in changes in dam operations that  
277 shifted the economic benefits that the countries receive from cooperation (Bonneville  
278 Power Administration, 2013; Leonard et al., 2015; Northwest Power and Conservation  
279 Council, 2020b, 2020a). This increased prioritization of ecosystem health is also seen in  
280 other transboundary river basins (Giordano et al., 2014). With changing priorities and  
281 operations affecting both actors' share of benefits, incentives to cooperate are shifting.

282

### 283       **3. Methodology**

284       In this section we present the conceptual model of Columbia River system under  
285 CRT, the formulation of a system dynamics model, model calibration and validation, and  
286 scenario analysis. To incorporate the transboundary dynamics and feedback between the  
287 hydrological and social systems, we simplify the representation of the hydrology and  
288 reservoir operations by aggregating the CRT treaty dams for Canada and the U.S. To  
289 understand the long-term dynamics of cooperation and robustness of the cooperation  
290 under change, four scenarios based on plausible cases of environmental and institutional  
291 change, and four scenarios based on social preferences were developed and tested as  
292 discussed below.

293

#### 294       ***3.1 Socio-hydrological system dynamics model***

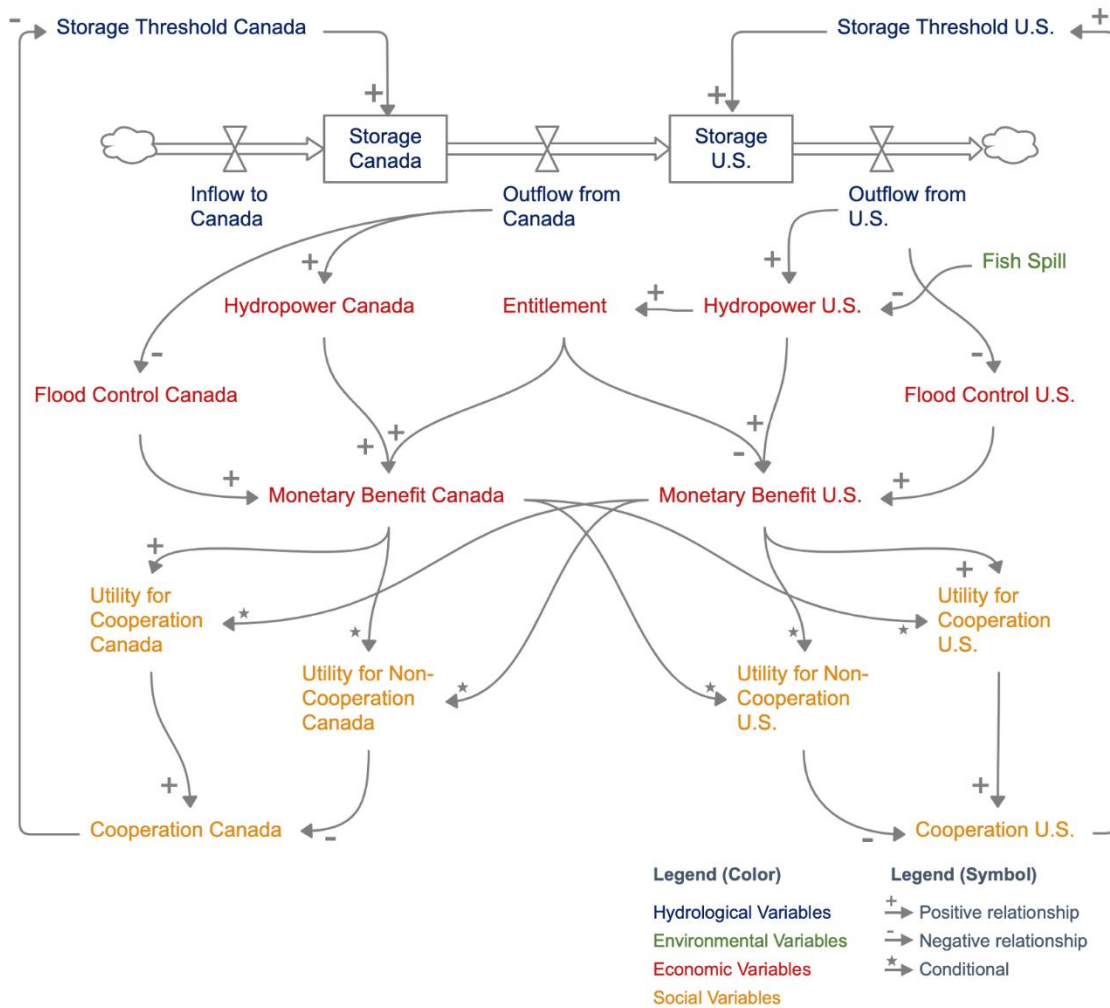
295       Under the cooperative regime both Canada and the U.S. operate their dams to  
296 fulfill the requirements of the CRT. This means that Canada operates to maximize flood

297 control while the U.S. operates to maximize hydropower, and the benefits are shared  
298 between both countries. As discussed in the literature (BC Ministry of Energy and Mines,  
299 2013; Giordano and Wolf, 2003; Grey et al., 2016; Jägerskog et al., 2009; Qaddumi, 2008;  
300 Yu, 2008), countries are expected to continue cooperating if they perceive the benefits to  
301 be shared equitably. On the other hand, under the non-cooperative regime, the balance of  
302 benefits is not perceived to be equitable; thus, the countries would operate their reservoirs  
303 for their own benefit. Reservoir operation to maximize flood control and to maximize  
304 hydropower production are in opposition for Canada and the U.S. This is because  
305 operation for maximizing flood control requires drawdown of reservoir storage to provide  
306 space for incoming high flows, while operation for maximizing hydropower production  
307 requires reservoir storage to be maintained at higher levels to achieve the highest  
308 hydraulic head possible. In a non-cooperative regime, Canada would likely switch  
309 operations to maximize hydropower production while the U.S. would have to decrease  
310 storage or water level to provide flood control, at the detriment of U.S. hydropower  
311 production. The basis of the model is that each country has responsibility over operating  
312 its own dams.

313

314 The modeling framework is illustrated with a causal loop (CL) diagram in Fig. 2.  
315 The CL diagram illustrates all the key hydrological, environmental, economic and social  
316 variables, relationships, direction of those relationships and feedback.

317



318  
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 323

**Figure 2.** The causal loop diagram presents the hydrological and cooperation feedbacks between the Canada and the U.S. Different colors shows the hydrological, environmental, economic and social variables.

324 The storage capacity of Canada (upstream) and the U.S. (downstream) are two  
 325 important state (hydrological) variables which represent the aggregated storage of the  
 326 treaty dams (Fig. 2), the operation of which is determined by the storage thresholds. The  
 327 increase in a storage threshold results in an increase in the storage level. Three Canadian  
 328 dams namely Mica, Duncan and Keenleyside are lumped into a single storage as all three  
 329 dams are multifunctional for flood control and hydropower production. In the U.S., the  
 330 Grand Coulee dam is the only multifunctional dam with useable storage for flood control.  
 331 We used the lumped reservoir approach to simplify the system process required to  
 332 investigate our research questions. The lumped approach is particularly appropriate  
 333 because all the treaty dams work in coordination to achieve either of the hydropower

334 benefits (by U.S. dams) or flood control (by Canadian dams). In lumping the system, we  
335 have considered external input variables such as tributaries and added to the outflow from  
336 Canadian reservoir, or inflow to the U.S. reservoir. These dams along the Columbia River  
337 either have significant flood control capacity or significant hydropower production  
338 capacity (Table 1). Thus, the simplified reservoir operation described below in Sect. 3.2.1  
339 was implemented in the lumped storages on each side of the border, which represent  
340 collective operation of all the treaty dams within each country. Other hydrological  
341 variables in the model (i.e., flows in the CL diagram) are inflow into Canadian storage,  
342 outflow from Canadian storage plus intermediate tributaries, inflow into the U.S. storage,  
343 and outflow from the U.S. storage. The higher the outflow from the dams, the lower the  
344 flood control as flood damages increase. A portion of the reservoir outflow passes through  
345 hydroelectric turbines, thus more outflow yields higher hydropower benefit. However,  
346 the need for flood control is intermittent depending on the seasonal high flows. Thus,  
347 Canada does not reduce the storage level throughout the year, but just before the incoming  
348 higher flows. Reservoir levels in the U.S. (under CRT) are kept as high as feasible to  
349 maximize hydropower generation. Each country's reservoir outflow is used to calculate  
350 flood control and hydropower production (Fig. 2, economic variables), which is converted  
351 into monetary units as shown in the CL diagram. Fish spill is included as an  
352 environmental variable as the reduced salmon migration causes depletion of the salmon  
353 population in Columbia River. Thus, a counter measure, increase in fish spill is in place.  
354 However, the increase in fish spill has a tradeoff in hydropower production as less water  
355 flows through the turbine. The U.S. provides additional benefits to Canada through the  
356 Canadian Entitlement, a payment equal to half of the expected additional hydropower  
357 generated due to cooperative management of the CRT dams. The collective monetary  
358 benefit from flood control and hydropower for among countries determine the utility of  
359 cooperation and non-cooperation (economic variables) for each country as described in  
360 Sect. 3.2.2. The social preferences in different scenarios determine different values for  
361 utility of cooperation and non-cooperation depending on the actor's social preference.  
362 Thus, the directions of these relationships are conditional (Fig. 2). Having higher utility  
363 for cooperation under CRT results in a higher probability of cooperation. However, under  
364 changing social preferences if the utility of non-cooperation is higher, the probability of  
365 cooperation decreases. In sum, increase in cooperation for Canada results in decrease of  
366 dynamic storage threshold, Canada operates their reservoirs for downstream flood  
367 control, similarly increase in cooperation for the U.S. result in increase of the dynamic

368 storage threshold, the U.S. operated for maximum hydropower generation, thus creating  
369 two similar feedback loops for Canada and the U.S. (Fig. 2).

370

### 371 **3.2 Equations and parameters**

372 Equations describing the links between stocks and flow variables as shown in the  
373 CL diagram (Fig. 2) are categorized into reservoir operation, cooperation dynamics,  
374 economic benefits, and environmental spills. These equations mathematically describe  
375 hydrological processes, as well as feedback from social and economic variables. The  
376 following sections describe the formulation of equations for each part of the system in  
377 greater detail. The inflow, outflow, water level and storage data are presented in Fig. S2–  
378 S10, supplemental material (SI 1).

379

#### 380 **3.2.1 Reservoir operation**

381 The change in Canadian and the U.S. storage ( $\text{m}^3 \text{day}^{-1}$ ) as the function of inflow  
382 and outflow is given in Eq. (1) and (2).

$$\frac{dS_{CA}}{dt} = Q_{i_{CA}} - Q_{o_{CA}} \quad (1)$$

$$\frac{dS_{US}}{dt} = Q_{i_{US}} - Q_{o_{US}} \quad (2)$$

383 The Canadian inflow ( $Q_{i_{CA}}$ ) corresponds to the streamflow observed upstream of Mica  
384 and Duncan dams and the difference between Mica outflow and Arrow inflow (i.e. flow  
385 from intermediate tributaries). The data was retrieved from the Bonneville Power  
386 Administration (Bonneville Power Administration, 2020). The U.S. inflow ( $Q_{i_{US}}$ ) is  
387 equal to the outflow from Canadian storage ( $Q_{o_{CA}}$ ) plus the tributaries between the outlet  
388 of Duncan and Arrow dams and inlet of the Grand Coulee reservoir. The flow from  
389 tributaries on the Canadian side were calculated as the difference between the streamflow  
390 at the International Border and outflow from Duncan and Arrow dams, while the  
391 tributaries between the International Border and the Grand Coulee reservoir were  
392 estimated by a linear regression (Fig. S12).

393 The regulated Canadian ( $Q_{o_{CA}}$ ) and U.S. ( $Q_{o_{US}}$ ) outflows were simulated using Eq. (3)  
394 and (4).

$$Q_{OCA} = \begin{cases} \left\{ \begin{array}{l} Q_{CAmax}, \text{ for } n_{CA} * Q_{iCA} \geq Q_{CAmax} \\ n_{CA} * Q_{CAmax} + \max \left[ 0, \min \left( Q_{CAmax} - n_{CA} * Q_{iCA}, \frac{S_{CA} - S_{CAthreshold}}{86400} \right) \right], \text{ (for } I_1) \end{array} \right\} \\ \left\{ \begin{array}{l} Q_{CAmax}, \text{ for } Q_{iCA} \geq Q_{CAmax} \\ Q_{iCA} + \max \left[ 0, \min \left( Q_{CAmax} - Q_{iCA}, \frac{S_{CA} - S_{CAthreshold}}{86400} \right) \right], \text{ (otherwise)} \end{array} \right\} \end{cases} \quad (3)$$

where  $I_1$  is the condition when  $S_{CA} + Q_{iCA} * 86400 < S_{CAthreshold}$ , and  $n_{CA}$  parameter maintains the dynamic storage threshold required for flood control.

$$Q_{OUS} = \begin{cases} \left\{ \begin{array}{l} Q_{iUS}, \text{ for } Q_{iUS} \geq Q_{USmax} \\ Q_{iUS} + \max \left[ 0, \min \left( Q_{USmax} - Q_{iUS}, \frac{S_{US} - S_{USthreshold}}{86400} \right) \right], \text{ (for } I_2) \end{array} \right\} \\ Q_{iUS} + \frac{S_{US} - S_{USthreshold}}{86400}, \text{ otherwise} \end{cases} \quad (4)$$

where  $I_2$  is the condition when  $S_{US} + Q_{iUS} * 86400 < S_{USmax}$ .

395

396 Outflow was computed as a dependent variable of:

397

a) inflows ( $Q_{iCA}$  and  $Q_{iUS}$ ),

398

b) maximum outflows observed in the Canadian side (Arrow and Duncan dams -  $Q_{CAmax}$ ), and in the U.S. side (Grand Coulee -  $Q_{USmax}$ ),

399

400

c) the maximum storage capacity of Canadian lumped dam ( $S_{CAmax}$ ) and the Grand Coulee dam ( $S_{USmax}$ ),

401

402

d) the updated storage stage at each time step in the lumped Canadian reservoir and the Grand Coulee reservoir ( $S_{CA}, S_{US}$ ) and

403

404

e) the dynamic storage threshold for each side ( $S_{CAthreshold}, S_{USthreshold}$ )

405

406

The dynamic storage thresholds ( $m^3$ ) variable, mentioned in Eq. (3) and (4), was estimated according to the simplified reservoir operation given by Eq. (5) and (6) and is schematically represented by Fig. 3. It determines the operational level of the reservoirs based on the probability of cooperation (i.e., the higher the cooperation, higher coherence with the CRT agreement).

407

408

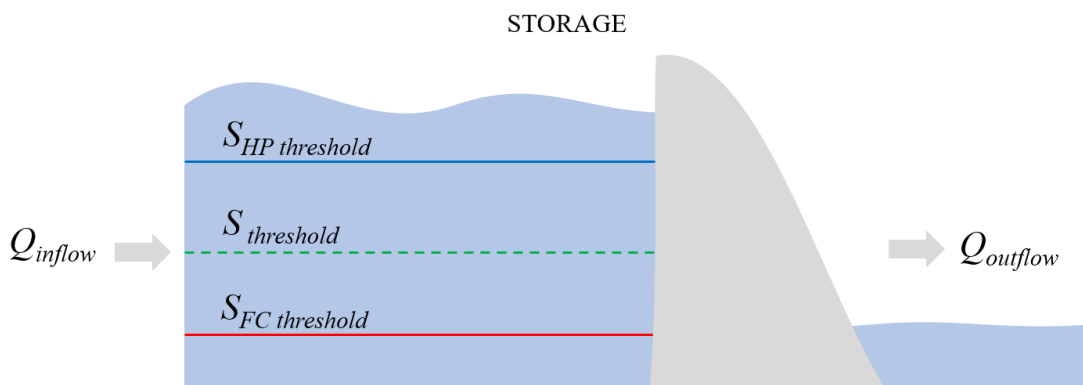
409

410

$$S_{CAthreshold} = S_{CAFC} * C_{CA} + (1 - C_{CA}) * S_{CAHP} \quad (5)$$

$$S_{USthreshold} = S_{USHP} * C_{US} + (1 - C_{US}) * S_{USFC} \quad (6)$$

411 As explained above, we consider two operation schemes for each country: (1) operate to  
 412 maximize for flood control or (2) operate to maximize for hydropower production.  
 413 Depending on the state of cooperation, the choice will change. In most cases, the system  
 414 will depend on what Canada chooses, and the U.S. will have to alter its operations in  
 415 response. Therefore, when the Canadian probability to cooperate parameter ( $C_{CA}$ )  
 416 approaches one, Canada is fully cooperating. Under cooperation, we assume that Canada  
 417 operates to maximize flood control and the U.S. operates to maximize hydropower.  
 418 Conversely, when  $C_{CA}$  approaches zero, this would indicate lack of cooperation. Under  
 419 non-cooperation, the Canadian side does not provide flood storage to the U.S. and, after  
 420 a few simulation time steps where the U.S. endures higher flood damages, the U.S.  
 421 switches from the hydropower production regime ( $S_{US_{HP}}$ ) to the flood control regime to  
 422 optimize its benefits ( $S_{US_{FC}}$ ). The target flood control storage in Canada ( $S_{CA_{FC}}$ ) was  
 423 determined based on average historical storage in the three treaty reservoirs, while the  
 424 hypothetical hydropower scheme was assumed as the dams operating at 95% of their full  
 425 production capacity. The U.S. monthly target storages under the hydropower scheme  
 426 ( $S_{US_{HP}}$ ) were determined based on the historical monthly average, while the hypothetical  
 427 target storage to provide themselves protection against floods was calculated as the  
 428 additional room that Canada would not provide in case of switching to the hydropower  
 429 scheme  $S_{CA_{HP}}$  as presented in Eq. (5) and (6). Therefore, the storage will be dependent on  
 430 cooperation. The probability to cooperate variables  $C_{CA}$  and  $C_{US}$  are described in the Sect.  
 431 3.2.2.



432  
 433 **Figure 3.** Schematic representation of the dynamic storage threshold ( $S_{threshold}$ ),  
 434 represented by the green line.  $S_{threshold}$  can range between the blue line, that represents  
 435 the target storage to optimize hydropower production ( $S_{HP_{threshold}}$ ), and the red line,



436 that represents the target storage to avoid flood damages downstream the dam

437 ( $S_{FC_{threshold}}$ ).

438

### 439 3.2.2 Cooperation dynamics

440 Cooperation amongst the two actors both impacts and is impacted by reservoir  
441 operations and benefit sharing. Unequal distribution of benefits alters the sense of fairness  
442 and reciprocity, two behavioral traits that are known to be widespread (Fehr and  
443 Fischbacher, 2002). To conceptualize and understand the cooperation dynamics between  
444 two actors in the context of CRT, the theory of social preferences is drawn from the field  
445 of behavioral economics. Social preferences—which means that actors care not only on  
446 their own material benefits but also about the material benefits of other actors—have been  
447 widely observed in behavioral studies and are consistent with the empirical pattern that  
448 many people have aversion to inequality and cooperate only when their initial cooperation  
449 is reciprocated by others (Fehr and Fischbacher, 2002). Generally, the ‘actors’ could be  
450 individuals or groups of individuals occupying positions ranging from household member  
451 to decision makers in multiple levels of governments. In line with Charness and Rabin  
452 (2002), these preferences can be formalized as a general utility function  $u_i$  given by Eq.  
453 (7),

$$u_i = w_i - \alpha_i * \max(w_i - w_j, 0) + \beta_i * \max(w_j - w_i, 0) \quad (7)$$

454 where  $u_i$  is actor  $i$ 's net utility,  $w_i$  is actor  $i$ 's material payoff, and  $w_j$  is actor  $j$ 's  
455 material payoff. Depending on how the signs of  $\alpha$  and  $\beta$  are set, the four general types of  
456 social preferences described in Sect. 1 can be captured. Note that a positive value of  $\alpha$   
457 represents actor  $i$ 's disutility from having more than the other actor (the guilt coefficient),  
458 and a positive value of  $\beta$  represents actor  $i$ 's disutility from having less than the other  
459 actor (the jealousy coefficient). Thus, positive  $\alpha$  and  $\beta$  values mean that actor  $i$  has  
460 inequality aversion.

461

462 The general utility function of Eq. (7) can be applied to the context of CRT by  
463 structuring the utility function  $U$  of each country as shown in Eqs. (8–11),

$$U_{CA} = w_{CA} - \alpha_{CA} * \max(w_{CA} - w_{US}, 0) + \beta_{CA} * \max(w_{US} - w_{CA}, 0) \quad (8)$$

$$U_{US} = w_{US} - \alpha_{US} * \max(w_{US} - w_{CA}, 0) + \beta_{US} * \max(w_{CA} - w_{US}, 0) \quad (9)$$

$$w_{CA} = \omega * (HP_{CA} + FC_{CA} + E) \quad (10)$$

$$w_{US} = \omega * (HP_{US} + FC_{US} - E) \quad (11)$$

464 where  $w$  of each country is the utility from monetary benefits,  $HP$  of each country is the  
 465 hydropower benefit,  $FC$  of each country is the benefit from flood prevention,  $E$  is the  
 466 Canadian entitlement, and  $\omega$  is the coefficient that can convert the monetary values to  
 467 utility. The subscripts  $CA$  and  $US$  refer to Canada and U.S, respectively. Here,  $\alpha$  and  $\beta$   
 468 values are set to be positive to capture inequality aversion for the behavioral model of  
 469 Canada and the U.S. This is because the balance of benefits (Bankes, 2017; Shurts and  
 470 Paisley, 2019) between these two countries is believed to be a key factor to explain the  
 471 level of cooperation.

472

473 We use logit dynamics functions to capture the rate of change in the cooperation  
 474 probability of the two state actors (Iwasa et al., 2010). We chose to use logit dynamics  
 475 (Hofbauer and Sigmund, 2003) over replicator dynamics (Taylon and Jonker, 1978)  
 476 because the former enables us to incorporate actors' innate social preferences, i.e., each  
 477 actor internally compares two choices (e.g., cooperation vs. defection) in terms of net  
 478 utilities that reflect their social preferences and then makes a probabilistic choice. In  
 479 comparison, replicator dynamics are based on social comparisons of externally  
 480 observable material payoffs and social imitation, i.e., each actor sees externally  
 481 observable material payoffs of other actors following a particular strategy, compares  
 482 that strategy's payoff to the material payoff of his or her current strategy, and then  
 483 deterministically choose the better strategy. Because logit dynamics is more compatible  
 484 with representation of social preferences and because of its stochastic best response  
 485 nature, we chose logit dynamics. Eq. (12) and (13) represent the rate of change in the  
 486 cooperation probability of the two state actors based on logit dynamics:

$$\frac{dC_{CA}}{dt} = \chi \left[ \frac{e^{\gamma E[U_{CA\_coop}]}}{e^{\gamma E[U_{CA\_coop}]} + e^{\gamma E[U_{CA\_NoCoop}]}} - C_{CA} \right] \quad (12)$$

$$\frac{dC_{US}}{dt} = \chi \left[ \frac{e^{\gamma E[U_{US\_coop}]}}{e^{\gamma E[U_{US\_coop}]} + e^{\gamma E[U_{US\_NoCoop}]}} - C_{US} \right] \quad (13)$$

487 where  $C_{CA}$  and  $C_{US}$  represent the probability of each country to cooperate (ranging from  
 488 0 for Non-Cooperation to 1 for Full Cooperation), and the parameter  $\chi$  represents the  
 489 probability that each actor engages in internal comparison of two choices and update their  
 490 probability to cooperate per time step. A small value implies the conservativeness of each  
 491 actor.  $E[...]$  stands for an expected value. The parameter  $\gamma$  controls the stochasticity of  
 492 the choice of strategy. A small value indicates that the choice is nearly random whereas  
 493 a very large value means a nearly deterministic choice. We assumed  $\gamma$  to be large and

494 constant as both actors aim for higher expected utility. For probability to cooperate, if  
 495  $C_{CA}$  equals to 0.9 that means there is 90% likelihood that Canada will cooperate with the  
 496 U.S. and 10% likelihood it will not cooperate.

497

498 It is commonly observed that actors cooperate if they expect others will do the  
 499 same (Fehr and Fischbacher, 2002). In line with this notion, a mixed strategy prisoner's  
 500 dilemma is used to calculate the expected monetary payoffs,  $E[w]$ , according to the  
 501 combination of strategic decisions across countries (Table 2). For example,  $w_{CA_{CN}}$  is the  
 502 monetary benefit of Canada when the U.S. chooses to cooperate, and Canada chooses to  
 503 not cooperate. The expected monetary payoff of Canada is calculated as shown in Eq.  
 504 (14) (although not shown here, an equation with the same structure was used for the  
 505 expected utility of the U.S.). The expected net utility of Canada that reflects its inequality  
 506 aversion is derived using Eq. (15) and (16) (although not shown, equations with the same  
 507 structure were used for the U.S.)

$$E[w_{CA}] = E[w_{CA_{Coop}}] * C_{CA} + E[w_{CA_{NoCoop}}] * (1 - C_{CA}) \quad (14)$$

$$E[U_{CA_{Coop}}] = E[w_{CA_{Coop}}] - \alpha_{CA} * \max(E[w_{CA_{Coop}}] - E[w_{US}], 0) + \beta_{CA} * \max(E[w_{US}] - E[w_{CA_{Coop}}], 0) \quad (15)$$

$$E[U_{CA_{nocoop}}] = E[w_{CA_{NoCoop}}] - \alpha_{CA} * \max(E[w_{CA_{NoCoop}}] - E[w_{US}], 0) + \beta_{CA} * \max(E[w_{US}] - E[w_{CA_{NoCoop}}], 0) \quad (16)$$

508

509 **Table 2.** The payoff matrix of the mixed strategy prisoner's dilemma between Canada  
 510 and U.S. showing monetary benefit for Canada ( $w_{CA\_}$ ) and the U.S. ( $w_{US\_}$ ) in four  
 511 conditions: *CC* – the U.S. and Canada both cooperate, *CN* - the U.S. cooperate and  
 512 Canada do not, *NC* - the U.S. do not cooperate and Canada do, and *NN* – the U.S. and  
 513 Canada both do not cooperate

		Canada	
		Coop ( $C_{CA}$ )	No Coop ( $1 - C_{CA}$ )
US	Coop ( $C_{US}$ )	$(w_{US_{CC}}, w_{CA_{CC}})$	$(w_{US_{CN}}, w_{CA_{CN}})$
	No Coop ( $1 - C_{US}$ )	$(w_{US_{NC}}, w_{CA_{NC}})$	$(w_{US_{NN}}, w_{CA_{NN}})$

514

### 515 3.2.3 Economic benefit equations

516 The model simulates the benefits that both countries receive from the river. The default  
 517 operation assumes that the countries cooperate to maximize benefits across the whole

518 system, while in the counter case benefits are based on operation of each side individually.  
 519 The economic benefits related to flood control are accounted as the damages prevented  
 520 by the reservoir storage operations. Although the U.S. Corps of Engineers reports that  
 521 flood damages in Trail, British Columbia, a city near the International Border, occur when  
 522 streamflow exceeds  $6,371 \text{ m}^3 \text{ s}^{-1}$  (225,000 cfs) (USACE, 2003), we did not find details  
 523 about the damages related to the seasonal flows in Canada. Therefore, the associated  
 524 economic benefit due to the damages prevented for the Canadian side due to reservoir  
 525 operation was assumed to be negligible.

526

527 In the U.S., significant damages occur when streamflow exceeds  $12,742 \text{ m}^3 \text{ s}^{-1}$  at  
 528 Dalles, Oregon, and major damages are caused when flows reach  $16,990 \text{ m}^3 \text{ s}^{-1}$  (Bankes,  
 529 2012). Therefore, when they are operating jointly, Canada must draw down storage  
 530 reservoirs before April 1 to accommodate spring runoff and avoid peak flows  
 531 downstream. Otherwise, we assume that the U.S. must switch to a flood control scheme.  
 532 Flood damages prevented because of reservoir management under CRT were explored by  
 533 Sopinka and Pitt (2014). They compared the maximum annual daily peak flows at Dalles  
 534 after the implementation of the CRT, and the corresponding monetary damages they  
 535 could have caused without flood control storage provided. The results of their study were  
 536 fitted to an exponential curve using Eq. (17) which gives economic benefit in the U.S.  
 537 due to flood control,

$$FC_{US} = 4.007 * \exp^{(2*10^{-4}*Q_{Dalles})} \quad (17)$$

538 which presented a R-squared value equal to 0.76. This function was used to estimate the  
 539 value of flood protection. More details on flood control benefit are presented in Fig. S11–  
 540 S13, supplementary material (SI 2).

541

542 The economic benefit in the U.S. due to flood damages avoided ( $FC_{US}$ ) is based  
 543 on inflow ( $\text{m}^3 \text{ s}^{-1}$ ) into the Dalles dam ( $Q_{Dalles}$ ). Thereafter, we found the correlation  
 544 between the Dalles's inflow and the combined outflow of Grand Coulee ( $Q_{Grand Coulee}$ )  
 545 and the Snake River ( $Q_{Snake River}$ ) (Eq. 18).

$$Q_{Dalles} = 1.3329 * (Q_{Grand Coulee} + Q_{Snake River}) - 122.91 \quad (18)$$

546 The Snake River discharge was included in this analysis because its basin is the major  
 547 tributary to the Columbia River, contributing to flow at the Dalles.

548

549 The other economic benefit resulting from management of the Columbia River is  
 550 the electricity produced by the hydropower facilities installed in the dams listed in Table  
 551 1. Although other dams on the Canadian side of the Columbia Basin have capacity to  
 552 generate hydropower, the model only considers those three that are part of the CRT.  
 553 Similarly, we only consider the six federal dams on the U.S. side whose surplus  
 554 production contributes to the determination of the Canadian Entitlement. Since all six  
 555 dams produce energy but only the Grand Coulee operations were modeled, we split the  
 556 economic benefit from hydropower generation in two parts. Equation 19 resulted from  
 557 the regression performed between the product of the forebay level ( $h$ ) times Grand  
 558 Coulee's daily average outflow ( $Q_{out}$ ) versus the daily historical hydropower produced by  
 559 Grand Coulee ( $HP_{Grand\ Coulee}$ ) (MWh), which resulted in an R-squared equal to 0.84.

$$HP_{Grand\ Coulee} = 0.042 * (Q_{out} * h) + 9802.7 \quad (19)$$

560

561 In addition, we calculated the daily electricity produced by the other five dams in  
 562 Eq. (20):

$$HP_{5\ dams} = \begin{cases} 40.3 * (W_{fish} * Q_{out}) & \text{for } W_{fish} * Q_{out} \leq 4000\ m^3\ s^{-1} \\ 27.8 * (W_{fish} * Q_{out}) & \text{for } W_{fish} * Q_{out} > 4000\ m^3\ s^{-1} \end{cases} \quad (20)$$

563 where  $HP_{5\ dams}$  is the hydropower in MWh produced by Chief Joseph, McNary, John  
 564 Day, the Dalles and Bonneville dams. The variable  $Q_{out}$  is Grand Coulee's daily outflow  
 565 and  $W_{fish}$  is the weighting factor that considers the operations to meet environmental  
 566 demands, which is detailed in Sect. 3.2.4. The correlation for the first and second  
 567 conditions in Eq. (20) presented R-squared values equal to 0.99 and 0.94, respectively.  
 568 Correlation to predict hydropower generation from outflows and forebay levels are  
 569 presented in Fig. S14–S15, supplementary material (SI 2). In Eq. (21) we calculate the  
 570 total economic benefit due to hydropower production ( $HP_{US}$ ) in USD,

$$HP_{US} = (HP_{Grand\ Coulee} + HP_{5\ dams}) * HP_{\$US} \quad (21)$$

571 where  $HP_{\$US}$  is the average energy price of Oregon and Washington states according to  
 572 the (U.S. Energy Information Administration, n.d.).

573

574 For the Canadian dams, historical data on hydropower production is not available.  
 575 Therefore, Eq. (22) estimates the economic benefit due to electricity produced in Canada  
 576 ( $HP_{CA}$ ) in USD based on the generation flow capacity ( $Q_{turb}$ ), the maximum hydraulic  
 577 head ( $H$ ), the hydropower facility efficiency ( $\mu$ ), the specific water weight ( $\gamma$ ) and the  
 578 electricity price in British Columbia according to (BC Hydro, n.d.).

$$HP_{CA} = \frac{\mu * \gamma * Q_{turb} * H}{10^3} * HP\$_{CA} \quad (22)$$

579 Since this equation is based on the Mica dam and, in the model, the three Canadian dams  
 580 are modeled together, the  $Q_{turb}$  and  $H$  were interpolated according to the actual and  
 581 maximum recorded Canadian outflow and Canadian storage, respectively.

582

583 The last economic benefit modeled in this study is the entitlement that U.S. returns  
 584 to Canada as a payment for increased hydropower generation due to the collaboration  
 585 between both countries. The Canadian Entitlement ( $E$ ) simulated in USD is a function of  
 586 the actual Entitlement in MWh provided by the U.S., the  $\kappa$  parameter, which corresponds  
 587 to a dimensionless correction factor of the total energy produced by the US, and the  
 588 average energy price  $HP\$_{US}$  of Oregon and Washington states (Eq. 23).

$$E = Entitlement * \kappa * HP\$_{US} \quad (23)$$

589

### 590 3.2.4 Impact of environmental spills

591 The Fish Operation Plan (FOP) details the spills dams must release to meet  
 592 biological requirements. Fish passage facilities have decreased hydropower generation  
 593 (Northwest Power and Conservation Council, n.d.). The Bonneville Power  
 594 Administration, which operates the U.S. treaty dams, estimates that losses due to forgone  
 595 revenue and power purchases are about \$27 million to \$595 million per year (Northwest  
 596 Power and Conservation Council, 2019). Although the historical data between 1985 and  
 597 2018 of hydropower generated by the 6 U.S. dams listed in Table 1 reveal hydropower  
 598 production increased after the FOP implementation, when normalized as the ratio of  
 599 hydropower production to inflows, there is in fact a decrease in production after FOP is  
 600 implemented.

601

602 In order to address the impact of biological spills on hydropower production, we  
 603 created a weighting factor in the hydropower benefit equation for the U.S., which is  
 604 detailed in Eq. (24).

$$W_{fish} = \frac{\sum_{i=1}^5 \frac{Q_{fish_i}}{Q_{outflow_i}} * MaxHP_i}{\sum_{i=1}^5 MaxHP_i} \quad (24)$$

605 This weighting factor ( $W_{fish}$ ) accounts for the fraction of flow ( $\frac{Q_{fish_i}}{Q_{outflow_i}}$ ) that no longer  
 606 goes through the hydropower turbines between April and August because it is released

607 through a spillway or a regulating outlet to meet the biological demands. We calculated  
608 the average monthly fraction for each of the  $i$  dams downstream of Grand Coulee and  
609 multiplied it by the maximum hydropower produced by each dam ( $MaxHP_i$ ) to address  
610 individual contributions and the particular effect of FOPs at treaty dams.

611

### 612 **3.3 Model setup and testing**

613 The equations described above are formulated into the system dynamics model  
614 and implemented in R, a statistical programming environment. In this study we used the  
615 library package *deSolve* Version 1.28 (Soetaert et al., 2010, 2020) to solve the initial value  
616 problem of ordinary differential equations (ODE), differential algebraic equations and  
617 partial differential equations. The ordinary differential equations wrapper (i.e., *lsoda*) that  
618 uses variable-step, variable-order backward differentiation formula to solve stiff  
619 problems or Adams methods to solve non-stiff problems (Soetaert et al., 2010) was used  
620 to compute dynamic behavior of the lumped reservoir system, and to assess how the  
621 reservoir level and operation rules change as a function of time and different variables.  
622 The model was simulated using daily time steps and the outputs are extracted and  
623 presented at monthly scale. Sensitivity analysis was conducted to test the sensitivity of  
624 the parameters and identify the parameters that are most important. However, all  
625 unknown parameters were used in calibration due to the limited computational cost. The  
626 details of the sensitivity analysis are presented in supplementary material (SI 3).

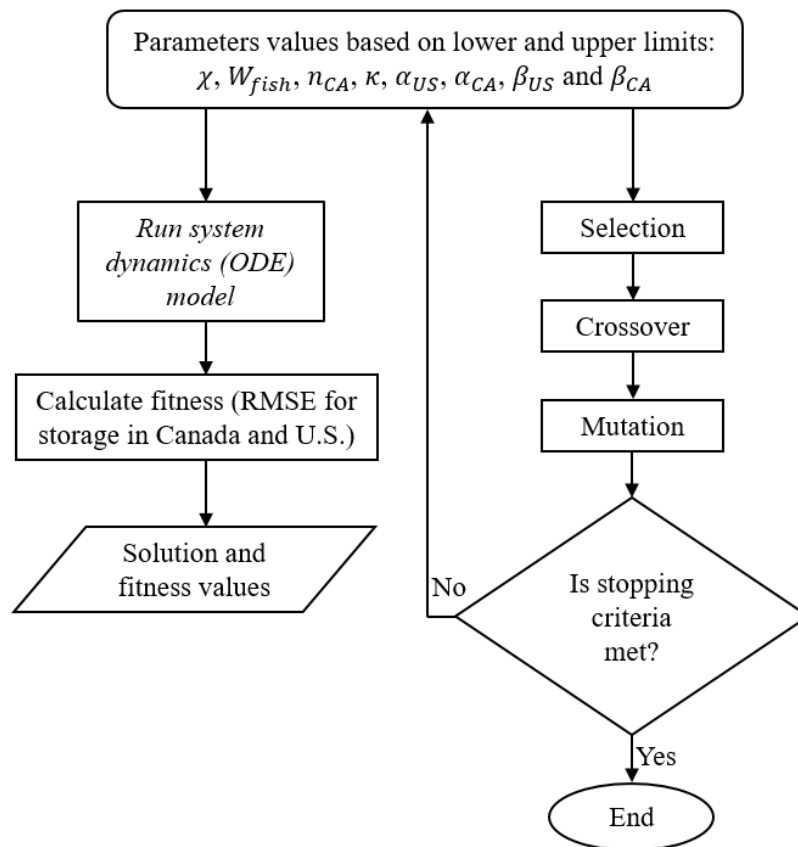
627

#### 628 **3.3.1 Calibration and validation**

629 The calibration and selection of appropriate parameter values are essential to  
630 accurately reproduce the system's behavior. The calibration parameters can be found in  
631 Fig. 4. These parameters are related to both the hydrological and socio-economic  
632 components of the system. A genetic algorithm (GA) (Scrucca, 2021) was used to  
633 optimize the system dynamics model, using observation for the period from January 1<sup>st</sup>,  
634 1990 to December 31<sup>st</sup>, 2005. The methodological framework for model calibration is  
635 presented in Fig. 4. A single objective function was defined as minimizing the average  
636 root mean square error of reservoir water levels in Canada and the U.S. ( $Z$ ), which is  
637 given by Eq. (25).

$$Z = \frac{RMSE_{Sca} + RMSE_{Sus}}{2} \quad (25)$$

638 A maximum of 200 iterations and a population size of 200 were used to run the algorithm  
 639 with a stopping criterion of 70 iterations before the algorithm stops when no further  
 640 improvement can be found. The selected larger population size and iterations, for eight  
 641 parameters, ensures that search space is not restricted. The range of parameter values  
 642 assigned was, 0.01 to 0.8 for  $\chi$ , 0.95 to 1.05 for  $W_{fish}$ , 0.1 to 0.5 for  $n_{CA}$ , 0.95 to 1.05 for  
 643  $\kappa$ , 0 to 1.3 for  $\alpha_{US}$  and  $\alpha_{CA}$ , -4 to -0.01 for  $\beta_{US}$  and  $\beta_{CA}$ . The model was calibrated using  
 644 daily time series data from 1990 to 2005, and fitted parameters were used to validate the  
 645 model using data from 2006 to 2017.



646  
 647 **Figure 4.** Overview of calibration process to optimize parameters values using genetic  
 648 algorithm. The stopping criteria includes either the maximum iteration for algorithm to  
 649 run which is set at 200 generations, or number of iterations before algorithm stop incase  
 650 no further optimal fitness value can be found, which is set at 70 generations

651  
 652 The model assessment for the goodness-of-fit between modeled and observed  
 653 values was done using four goodness-of-fit metrics, including root mean square error  
 654 (RMSE), percent bias (PBIAS), volumetric efficiency (VE) and relative index of  
 655 agreement (rd). RMSE gives the standard deviation of the model prediction error, with



656 lower RMSE indicating better fitness. PBIAS measures average tendency of the simulated  
657 values to be higher or lower than the observed data, which range from  $-\infty$  to  $+\infty$ , and its  
658 optimal value being 0. VE is a modified form of mean absolute error in which absolute  
659 deviation is normalized by total sum of observed data, which could range from 0 to 1,  
660 with 1 indicating better agreement. Lastly, rd measures the agreement between simulated  
661 and observed data, with its values ranging from  $-\infty$  to 1, and 1 indicating better fit. For  
662 mathematical expressions of these metrics readers are referred to Zambrano-Bigiarini  
663 (2012).

664

### 665 **3.4 Scenario analysis**

666 Scenario analysis explores dynamics within cooperation and benefit sharing as a result of  
667 external environmental factors, institutional capacity, and social and behavioral  
668 preferences.

669

#### 670 **3.4.1 Scenarios based on environmental and institutional change**

671 The CRT's success has been based on benefit sharing between the two countries (Hyde  
672 2010). However, due to increased environmental flows in the U.S., some parties feel  
673 benefits are no longer equitable. Based on these issues, four scenarios were developed to  
674 represent the changes in institutional capacity and environmental factors that could affect  
675 the probability of cooperation. The model was used to simulate the probability of  
676 cooperation under these scenarios for 28 years between 1990 to 2017, which was  
677 compared with the baseline scenario that represents the existing system obtained from  
678 calibrated model. These scenarios are:

679 i. *Chi ( $\chi$ ) decreases* – The calibrated value of 0.5 decreases to 0.05.  $\chi$  represents the  
680 institutional capacity which determines the growth potential of the probability of  
681 cooperation. This type of condition could occur due to a more tense relationship  
682 between the U.S. and Canada that could arise due to lack of cooperation in other  
683 areas or weaker institutions.

684 ii. *Chi ( $\chi$ ) increases* – The calibrated value of 0.5 increases to 0.7. This scenario  
685 represents the strengthening of institutions. Note: The selection of  $\chi$  values for  
686 scenarios “*Chi ( $\chi$ ) increases*” and “*Chi ( $\chi$ ) decreases*” was done based on  
687 experimentation where drastic change in  $C_{ca}$  and  $C_{us}$  is observed at both ends of  
688 increasing and decreasing  $\chi$  from calibrated value.

- 689 iii. *High fish spills* – Environmental concerns result in prioritization of spills for fish  
 690 passage. Water for fish spills increases by 40% from April through August.
- 691 iv. *Chi ( $\chi$ ) decreases and high fish spills* – Chi ( $\chi$ ) decreases to 0.05 and fish spills  
 692 increases by 40%. It represents the scenario when environmental pressure is high,  
 693 and institutions are weaker.

694

### 695 **3.4.2 Scenarios based on social preferences**

696 As discussed by Fehr and Fischbacher (2002) and Kertzer and Rathbun (2015),  
 697 consideration of social preferences is required to understand mechanisms of cooperation  
 698 and the effect of material or benefit payoffs. The key assumption in economic science  
 699 that economic reasoning is mostly based on self-interest or that all actors are exclusively  
 700 motivated by their material self-interest is invalid as this assumption rules out the  
 701 heterogeneity arising from social preferences which substantial fraction of people exhibit  
 702 (Fehr and Fischbacher, 2002). To explore the effect of inequality aversion of each country  
 703 on the cooperation dynamics, we develop four scenarios with different configuration of  
 704  $\alpha$  and  $\beta$  values for Canada and the U.S. (shown in Table 3). Theoretically, the value of  
 705 the two coefficients should range from  $\beta < 0 < \alpha \leq 1$ , and jealousy is more likely than  
 706 guilt ( $|\beta| > |\alpha|$ ) (Fehr and Schmidt, 1999). The four scenarios are:

- 707 i. *Scenario 0* – we posit that both Canada and the U.S. have the same inequality  
 708 aversion ( $\alpha_{ca} = \alpha_{us} = 0.9$ ,  $\beta_{ca} = \beta_{us} = -1$ ). Same inequality aversion means that the  
 709 actors prefer the benefits to be equally distributed i.e., each actor wants to  
 710 increase/decrease their benefits up-to the equitable benchmark when there is  
 711 imbalance in benefits. This scenario is not the same as the “baseline” scenario  
 712 discussed above in Sect. 3.4.1, where four scenarios based on environmental and  
 713 institutional change are compared.
- 714 ii. *Scenario 1* – the U.S. has less guilt than Canada ( $\alpha_{ca} = 0.9$ ,  $\alpha_{us} = 0.3$ ,  $\beta_{ca} = \beta_{us} =$   
 715  $-1$ ). That means the U.S. is willing to have more benefits than Canada.
- 716 iii. *Scenario 2* – Canada has more jealousy than the U.S. ( $\alpha_{ca} = \alpha_{us} = 0.9$ ,  $\beta_{ca} = -3$ ,  
 717  $\beta_{us} = -1$ ). This means Canada is unwilling to have less benefits than the U.S.
- 718 iv. *Scenario 3* – we assume that the both countries have no social preferences ( $\alpha_{ca} =$   
 719  $\alpha_{us} = \beta_{ca} = \beta_{us} = 0$ ), which signifies self-interest or selfishness. In this scenario,  
 720 each country is only concerned with its own utility and indifferent to the utility of  
 721 the other.

722

723 We did not include the change of the jealousy of the U.S. or the guilt of Canada  
724 in the scenario analysis. This choice is justified because the net monetary benefit of the  
725 U.S. is always higher than that of Canada, so the U.S. never feels jealousy nor does  
726 Canada feel guilt. In each scenario, we impose a small amount of white noise to each  
727 country's  $\alpha$  and  $\beta$  values which introduces an element of stochasticity.

728

729 **Table 3.** The configuration of different other-regarding preferences of Canada and the  
730 U.S. for scenario analysis. In the scenario 0 both countries have the same level of  
731 inequality aversion, while in scenario 1 the U.S. has less guilt than the scenario 0, in  
732 scenario 2 Canada is more jealous than in the scenario 0, and in scenario 3 both countries  
733 are only concerned with their own utility.

	$\alpha_{ca}$	$\alpha_{us}$	$\beta_{ca}$	$\beta_{us}$
<b>Scenario 0</b>	0.9	0.9	-1	-1
<b>Scenario 1</b>	0.9	0.3	-1	-1
<b>Scenario 2</b>	0.9	0.9	-3	-1
<b>Scenario 3</b>	0	0	0	0

734

## 735 4 Results

736 This section presents results of model parameterization using genetic algorithm  
737 including results from the sensitivity analysis, and results from the scenario analysis.

738

### 739 4.1 System dynamics model parameterization and testing

740 During the calibration period from 1990 to 2005 (and to the present) Canada and  
741 the U.S. have conformed to the treaty, irrespective of changes in benefit sharing and  
742 probability to cooperate. The selection of these social, economic and behavioral  
743 parameters therefore represents conditions of cooperation regime. Based on the objective  
744 function, the goal was to calibrate the model to simulate reservoir levels that match past  
745 observations. Figure 5a–d shows the simulated and observed time series, during 1990 to  
746 2005, of the stock (storages) and flow (outflow) variables along with the economic  
747 variable of hydropower benefits for the U.S. The model performance metrics for the  
748 calibration period are shown in Table 4. The metrics show good calibration results with  
749 respect to all four metrics. The root mean square error and percent bias are minimal and  
750 volumetric efficiency is higher, for both stock and flow variables. Although the  
751 magnitude of the RMSE is large, it is considered a good fit when compared proportionally  
752 with reservoir volumes, streamflow, and benefits.

753

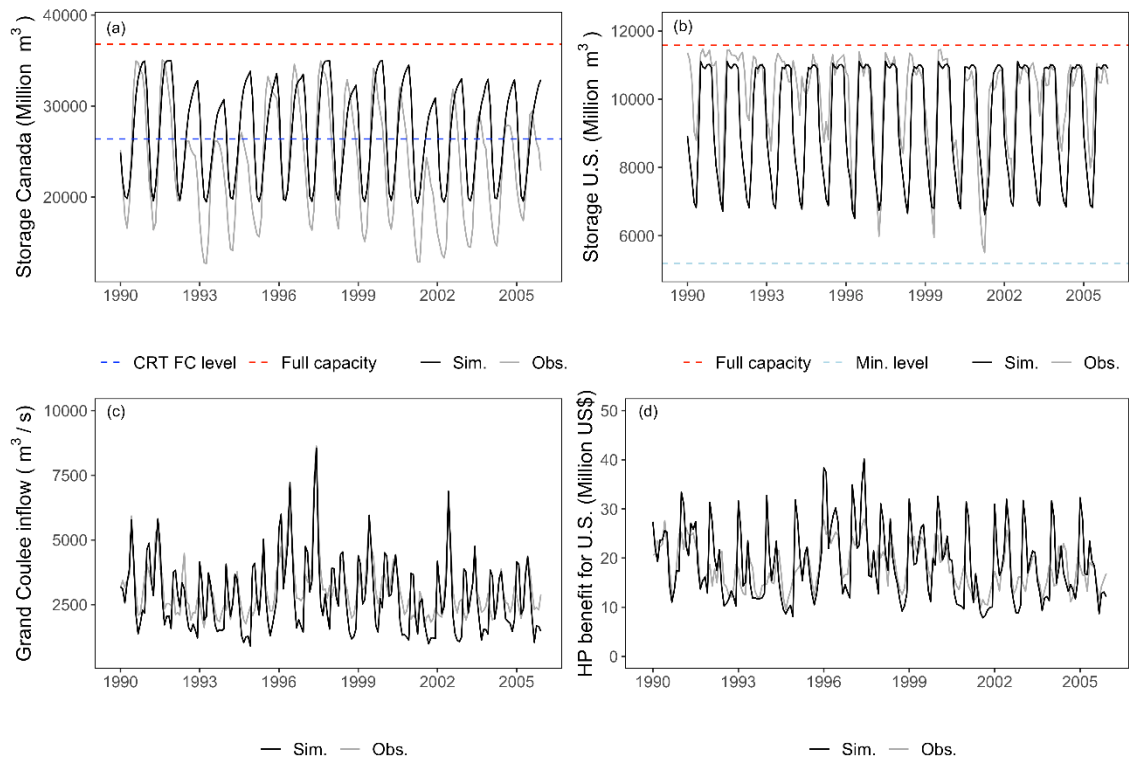
754 As seen in Fig. 5a–b, the total reservoir capacity in the Canadian treaty dams far  
 755 exceeds the capacity of the U.S. treaty dams and it is to be noted that the treaty flood  
 756 control (FC) level in the Canadian dams is 28,387 million m<sup>3</sup> (equivalent to the 8.95 MAF  
 757 flood storage requested by U.S.). Grand Coulee inflow is the primary input to the U.S.  
 758 storage. Thus, the observed and computed inflows are compared to ensure accurate model  
 759 behavior (Fig. 5c). The hydropower benefit for Canada depends on U.S. hydropower  
 760 production due to the Entitlement; thus, only the benefit of the U.S. was selected for  
 761 assessing the calibration results, as estimating hydropower benefit of the U.S. correctly is  
 762 an important process in the model (Fig. 5d). Here, the Canadian Entitlement provided in  
 763 terms of energy supply is converted into monetary units to compare hydropower with  
 764 other benefits. The simulated hydropower production for the U.S. is compared to the  
 765 observed cumulative energy production data retrieved from the U.S. Army Corps of  
 766 Engineers database. The benefit in terms of the monetary value is obtained by multiplying  
 767 the average unit cost (\$ MWh<sup>-1</sup>) of energy by the hydropower quantity (MWh).

768

769 **Table 4.** Calibration (1990-2005) and validation (2006-2017) result

Stock and flow variables	Metric	Calibration	Validation
Storage Canada	RMSE	5317.07 Million m <sup>3</sup>	4069.82 Million m <sup>3</sup>
	PBIAS (%)	14.30	6.00
	VE	0.82	0.87
	rd	0.68	0.81
Storage US	RMSE	1407.39 Million m <sup>3</sup>	1153.32 Million m <sup>3</sup>
	PBIAS (%)	-7.3	-5.60
	VE	0.90	0.91
	rd	0.78	0.84
GCL inflow	RMSE	874.73 m <sup>3</sup> s <sup>-1</sup>	839.71 m <sup>3</sup> s <sup>-1</sup>
	PBIAS (%)	-7.50	-8.50
	VE	0.76	0.77
	rd	0.80	0.85
HP benefit	RMSE	5.77 Million US\$	5.65 Million US\$
	PBIAS (%)	4.5	8.8
	VE	-	-
	rd	0.71	0.74

770

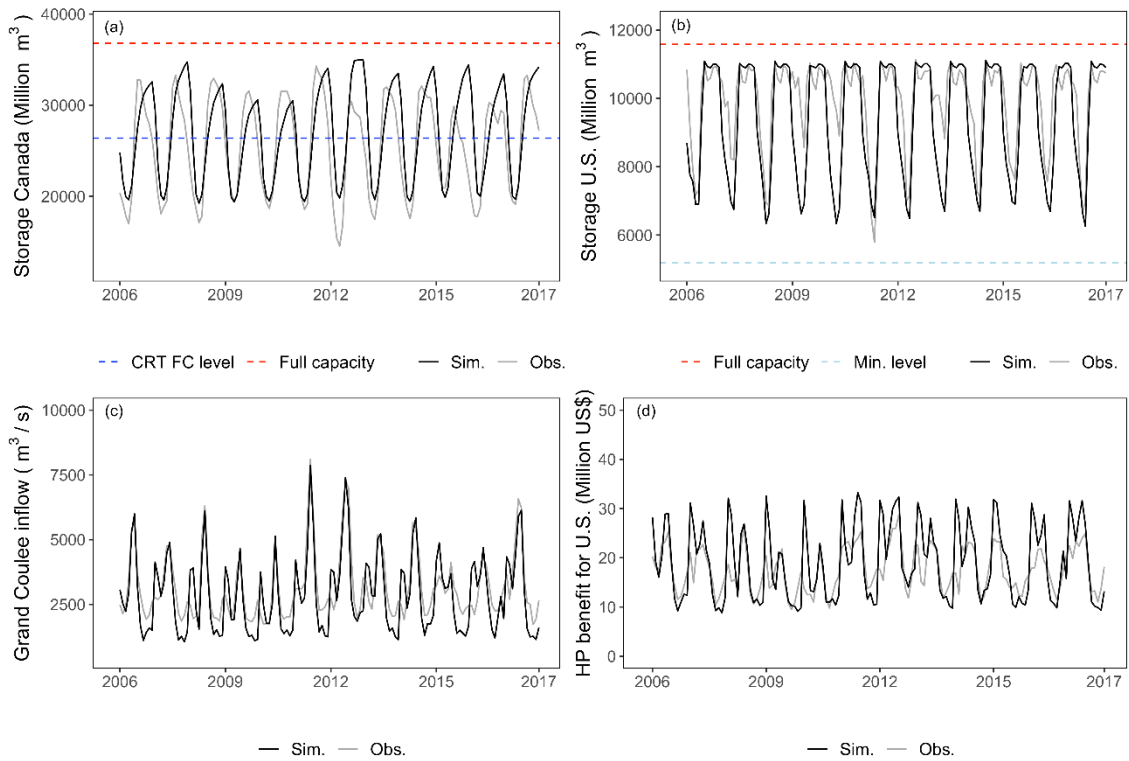


771

772 **Figure 5.** Calibration result from 1990-2005 showing, (a) Canadian storage, (b) U.S.  
 773 storage, (c) Grand Coulee inflow and (d) hydropower benefit for the U.S. Note: Sim. =  
 774 simulated, Obs. = observed, Full capacity = maximum capacity, CRT FC level = CRT  
 775 flood protection target level, Min. level = minimum capacity for the U.S. dams.

776

777 The model validation period was 12 years from 2006–2017 (Fig. 6a–d). Compared  
 778 to calibration results, model validation presented slightly better results in terms of RMSE  
 779 and PBIAS (Table 4). The simulated behavior of the reservoir level in Canada and the  
 780 U.S. during calibration and validation are quite similar (Fig. 6a–b). In Canadian  
 781 reservoirs, the model accurately simulates the maximum peaks, but the simulated low  
 782 reservoir level is higher than the observed (Fig. 5a and Fig. 6a). Meanwhile, for the U.S.  
 783 reservoirs, the simulated lower reservoir level is lower than observed (Fig. 5b and Fig.  
 784 6b). It is to be noted that the actual operating rules for these dams are dynamic based on  
 785 seasonal changes and weather forecasts. In practice, they may change suddenly from the  
 786 pre-determined plan given unforeseen circumstances. Therefore, it is impossible to  
 787 capture the exact behavior in a lumped model of this kind. The validation result for Grand  
 788 Coulee inflow (Fig. 6c) and hydropower benefit for the U.S. (Fig. 6d) showed similar  
 789 performance as the calibration period with the ability to simulate accurate model outputs.  
 790



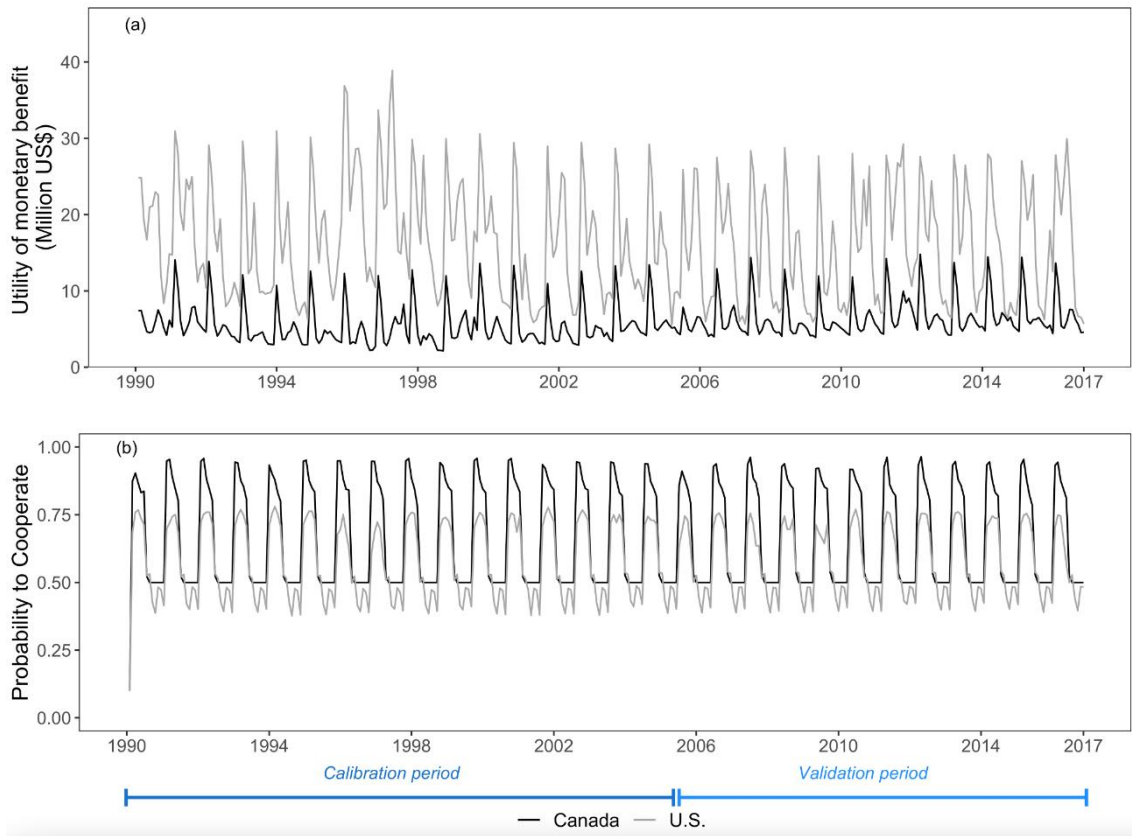
792

793 **Figure 6.** Validation result 2006 – 2017 showing, (a) Canadian storage, (b) U.S.  
 794 storage, (c) Grand Coulee inflow and (d) hydropower benefit for the U.S. Note: Sim. =  
 795 simulated, Obs. = observed, Full capacity = maximum capacity, CRT FC level = CRT  
 796 flood protection target level, Min. level = minimum capacity for the U.S. dams.

797

798 PBIAS for both calibration and validation showed that the result is close to  
 799 optimal, and Grand Coulee inflow showed the best fit with the PBIAS value that is closest  
 800 to 0. VE is only applied to the reservoir volumes and streamflow, as per the suitability of  
 801 the metric. VE values are greater than 0.72, suggesting a good fit. Similarly, agreement  
 802 index or rd values indicated better performance for all the comparisons except for  
 803 Canadian storage. The result of these metrics show that the model is able to replicate and  
 804 predict the desired behavior.

805



806

807

808 **Figure 7.** Change in, (a) the utility of monetary benefit and (b) probability to cooperation  
 809 during calibration and validation period for Canada and the U.S. Note: The lower initial  
 810 probability to cooperate during 1990 is only due to the warmup period of model  
 811 simulations.

812

813 Figure 7a–b shows the utility of monetary benefit and dynamics of the probability  
 814 to cooperate for the U.S. and Canada during the calibration and validation periods. This  
 815 model simulation with calibrated parameters over 1990 to 2017 is also referred to as  
 816 baseline in the next section. The share of benefits that the U.S. receives is higher than the  
 817 benefit in Canada, relatively, despite the Canadian Entitlement (Fig. 7a). The minimum  
 818 probabilities to cooperate for the Canada converge at 0.5 and for the U.S. at 0.4, while  
 819 peak amplitude for cooperation dynamics is higher for Canada compared to the U.S (Fig.  
 820 7b). During each time steps the probability to cooperation changes as shown in equations  
 821 12 and 13. The periodicity in the probability to cooperation is due to the seasonality in  
 822 the streamflow pattern. It is to be noted that for the key decisions regarding the reservoir  
 823 operations, the peak amplitude is the deciding criteria.

824

## 825 **4.2 Scenario analysis**

826 The scenario analysis results presented below are based on environmental and  
827 institutional change, and social preferences. The scenario analysis covers the same time  
828 period from 1990 to 2017, utilizing observed inflow, tributary streamflow, and storages,  
829 and the same initial conditions as these simulations are not for projection, but rather to  
830 gain a deeper understanding of dynamics in the socio-hydrological system.

### 831 **4.2.1 Scenarios based on environmental and institutional change**

832 The four scenarios tested here are based on changes in environmental and  
833 institutional conditions. The results are compared with the baseline scenario which  
834 represents cooperation between both countries. In the quantile-quantile plot (Fig. 8a–f),  
835 the baseline scenario is shown on the horizontal axis and four scenarios on the vertical  
836 axis, where each point represents a time step. The scenario “ $\chi$  decreases” significantly  
837 reduces the probabilities to cooperate for both countries as the maximum  $Cca$  reduced  
838 from 0.9 to 0.8 and maximum  $Cus$  reduced from 0.7 to 0.6. Reducing  $\chi$  showed that the  
839 maximum as well as minimum probability to cooperate or  $Cca$  reduces. The probability  
840 to cooperate for Canada under the “ $\chi$  decreases” scenario is similar to the “ $\chi$  decreases  
841 and high fish spills” scenario (Fig. 8a), thus blue and cyan points mostly overlap. Similar  
842 results were seen for the U.S. probability to cooperate (Fig. 8b). Lowering the  $\chi$  resulted  
843 in lower  $Cca$ , and, therefore, Canada would be expected to increase the level of storage  
844 in its dams to produce more hydropower as compared to baseline (Fig. 8c). This could  
845 mean the Canada maintains its reservoir at ~1300 Million  $m^3$  higher than in baseline.  
846 Lowering the  $\chi$  impacted  $Cus$  too, along with  $Cca$ , because, if Canada increased its  
847 hydropower production, the U.S. would have to provide its own flood control. Therefore,  
848 reservoir levels in the U.S. would decrease as compared to baseline when  $\chi$  decreases  
849 (Fig. 8d). Since Canada would produce its own hydropower in this scenario, the monetary  
850 benefit slightly increases or remains similar compared to baseline at the daily time scale,  
851 and the result is similar to the “ $\chi$  decreases and high fish spills” scenario for Canada (Fig.  
852 8e).

853  
854  
855 The change in  $\chi$  represent the higher or lower rate of change in probability to  
856 cooperate. The “ $\chi$  increases” scenario indicates better institutional capacity that favors  
857 cooperation to either maintain its highest level or increase in the magnitude for

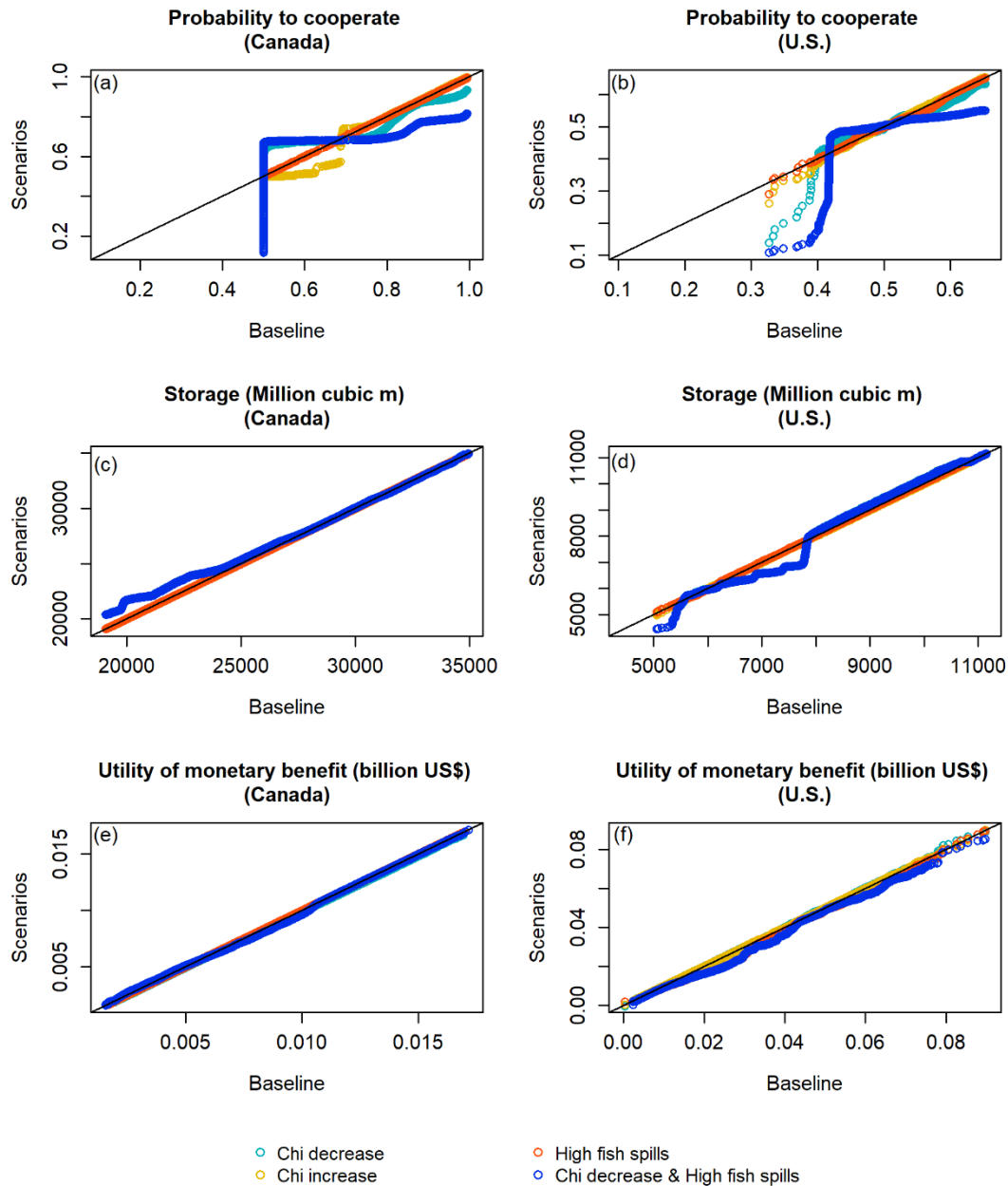


858 cooperation. Maintaining the highest level of the probability to cooperate is most  
859 important, which determines the storage thresholds. Increasing  $\chi$  helped maintain the  
860 maximum probabilities to cooperate (i.e.,  $C_{ca}$  and  $C_{us}$ ), and also slightly increase its  
861 magnitude (Fig. 8a–b). With increasing  $\chi$  Canada would continuously provide flood  
862 control to the U.S. as agreed upon in the CRT, hence storage level remains similar to the  
863 baseline (Fig. 8c) and the U.S. continues its existing operations to produce maximum  
864 hydropower, hence the storage level in the U.S. remains the same as in the baseline (Fig.  
865 8d). With increasing  $\chi$ , Canada’s and the U.S.’s benefit continues to be the same as the  
866 baseline (Fig. 8e). When  $\chi$  increases or decreases the utility benefit that the U.S. receives  
867 does not change significantly. This is due to the U.S. balancing the increased flood  
868 damage control while hydropower production is compromised.

869

870         The “*High fish spills*” scenario refers to strict regulation to protect fish passage  
871 along the Columbia River, which has negative implications for hydropower production.  
872 Increasing fish spills in U.S. dams has no effect on the Canadian probability to cooperate  
873 ( $C_{ca}$ ) as it does not affect Canadian dam operation (Fig. 8a). Increasing the fish spills  
874 decreases peak  $C_{us}$  slightly but the average remained similar to the baseline (Fig. 8b).  
875 This also does not affect the reservoir operation and storage level in the U.S. dams (Fig.  
876 8d), but monetary benefit for the U.S. decreases due regulation as water is diverted from  
877 the hydropower turbines (Fig. 8f). It could mean the loss of ~ 6000 – 26000 MWh worth  
878 of hydropower benefits. It is to be noted that this loss of hydropower production affects  
879 the U.S. but has no effect to Canadian benefit because the U.S. remains obligated to pay  
880 the Canadian Entitlement even if hydropower production is lower. The combined scenario  
881 of “ $\chi$  decreases and high fish spills” has similar results to the “ $\chi$  decreases” scenario  
882 (Fig. 8a–e), but reduction in monetary benefit is slightly higher compared to the “ $\chi$   
883 decreases” and “*High fish spills*” scenarios.

884



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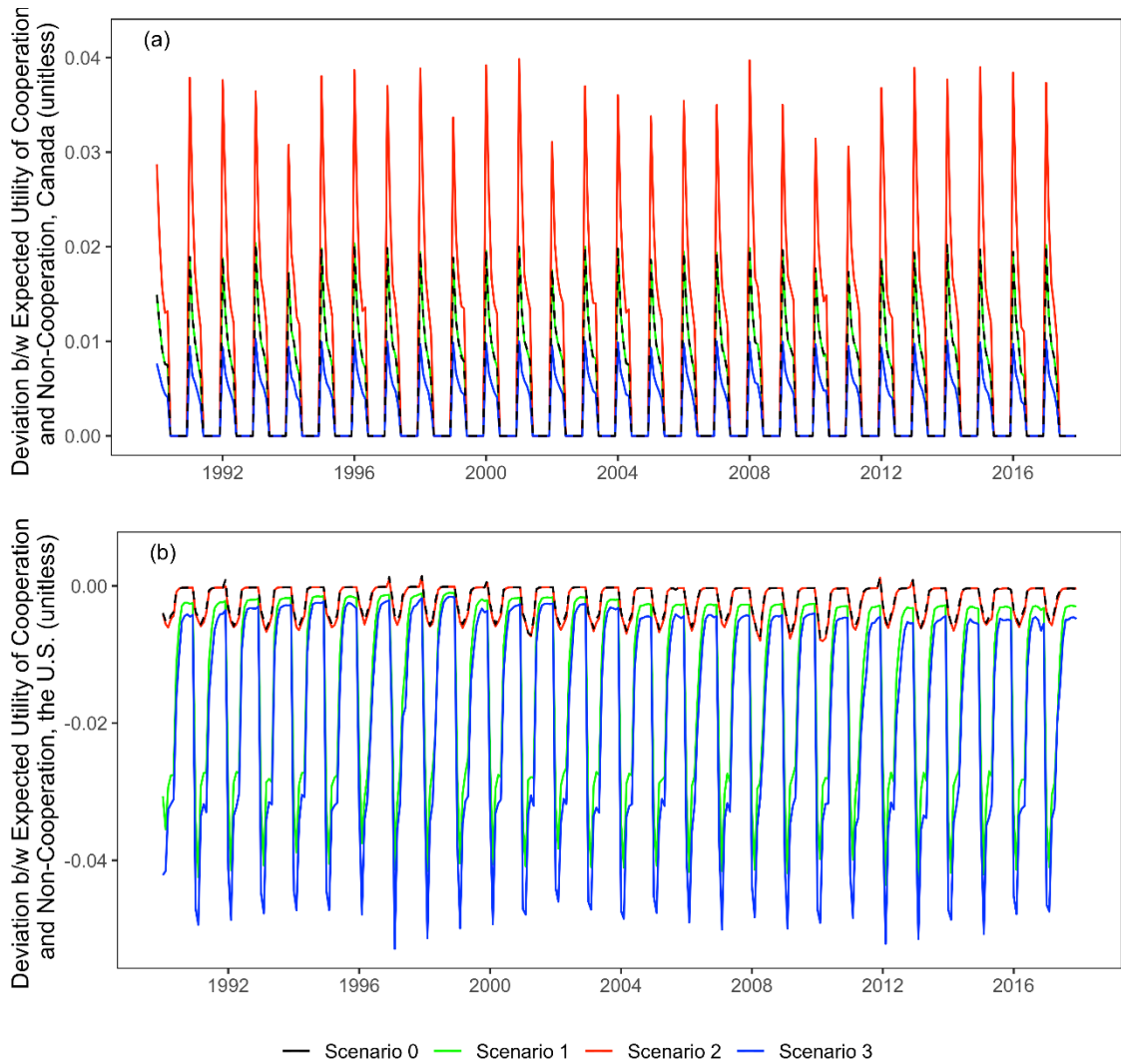
886 **Figure 8.** Quantile-Quantile plot of the baseline versus other scenarios ( $\chi$  decrease,  $\chi$   
 887 increase, high fish spills and combined  $\chi$  decrease and high fish spills) comparing  
 888 probabilities to cooperate, reservoir storage volumes and utility of monetary benefits

889

#### 890 4.2.2 Scenario analysis in terms of social preferences

891 In addition to the scenarios above, four different scenarios of social preferences  
 892 were tested and compared to each other. Figure 9 shows the differences between the  
 893 expected utility of cooperation and non-cooperation from each country according to  
 894 different scenarios.

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**Figure 9.** The differences between the expected utility of cooperation and no cooperation from each country according to different scenarios for (a) Canada and (b) the U.S.

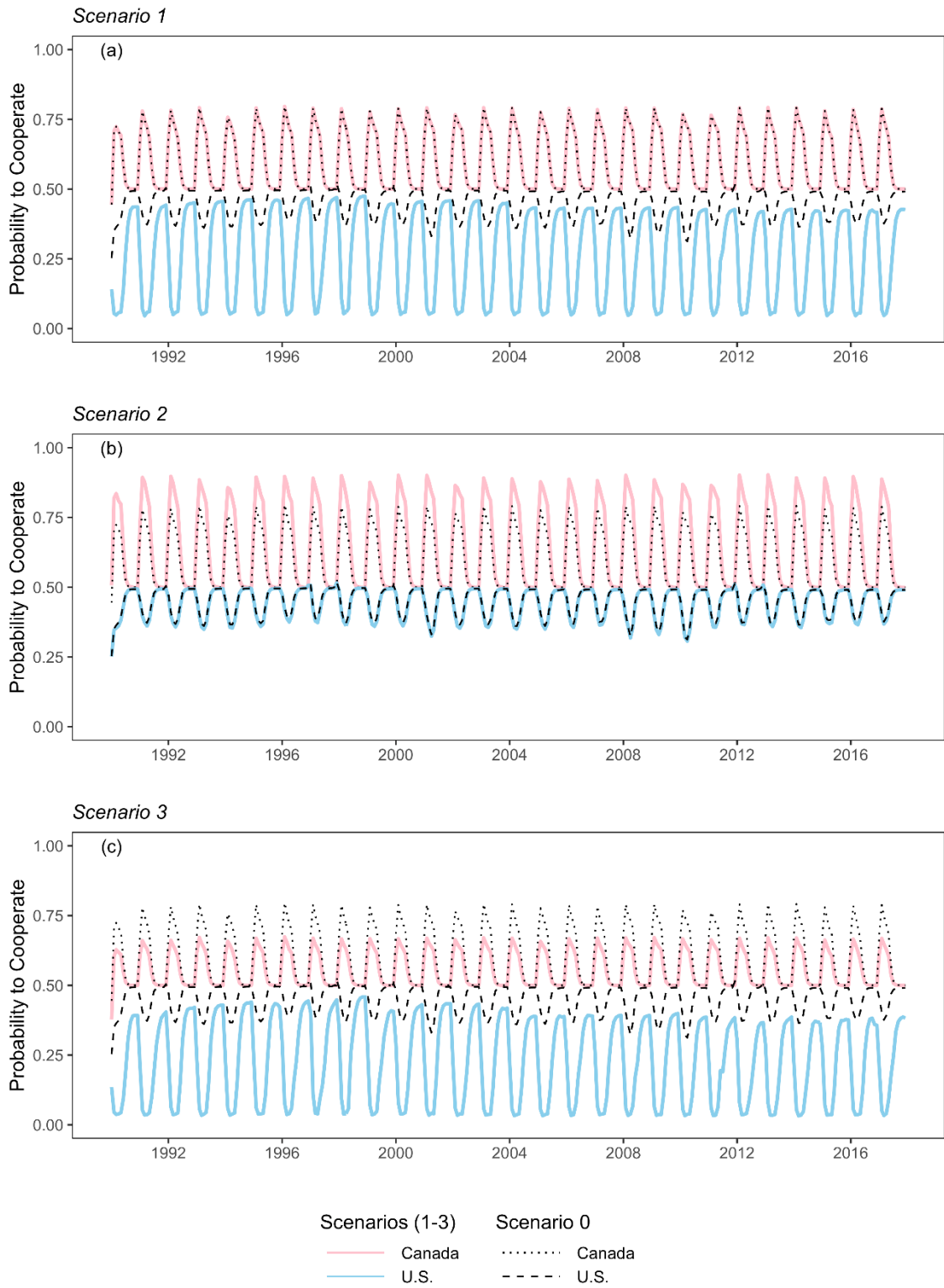
Figure 10a–c, shows the changes in the probability to cooperation ( $C_{ca}$  and  $C_{us}$ ) according to the different configurations of social preferences. As shown in Fig. 10a–c, Canada's probability of cooperation is always higher than 0.5 in all scenarios because Canada can get higher expected utility when it chooses to cooperate no matter which behavioral types the two countries possess. This explains why the probability to cooperate in Canada is always higher than the U.S. in Fig. 10a–c. Conversely, since the expected utility of cooperation in the U.S. is always smaller than the expected utility of non-cooperation in Fig. 9b, the probability of cooperation of the U.S. is always less than Canada (Fig. 10a-c).

911 Comparing “*Scenario 0*” and “*Scenario 1*” from the standpoint of Canada, we  
912 found that there was no difference in the outputs between “*Scenario 0*” and “*Scenario*  
913 *1*” (Fig. 10a). This means that a decrease in the guilt coefficient of the U.S. does not affect  
914 Canadian decision-making on whether to cooperate or not. However, in “*Scenario 2*”,  
915 the gap between the expected utilities with cooperation and without cooperation widens  
916 and Canada is more likely to continue cooperating when Canada feels more jealousy  
917 (more sensitive to disadvantageous inequity) (Fig. 9a). From the standpoint of Canada, it  
918 is always economically beneficial to cooperate with the U.S. because Canada can receive  
919 the Entitlement from the U.S. under the CRT. In other words, the more unfair the  
920 distribution of material benefits between Canada and the U.S., and the greater the jealousy  
921 of Canada, the more Canada will be motivated to cooperate due to the Entitlement (Fig.  
922 10b). In “*Scenario 3*”, the differences between the expected utility of cooperation and  
923 non-cooperation decreases compared to “*Scenario 0*” if Canada does not care about the  
924 counterpart’s payoffs and focuses on its own payoffs (Fig. 9a). Cooperation will decline  
925 as Canada is narrowly self-interested in the fair distribution of material payoffs (Fig. 10c).  
926 In terms of cooperation, selfishness is worse than jealousy.

927

928 From the standpoint of U.S., there was no difference between “*Scenario 0*” and  
929 “*Scenario 2*” in terms of outputs (Fig. 10b). This implies that a rise in Canada's jealousy  
930 coefficient has no effect on the decision of U.S. whether to cooperate. Comparing  
931 “*Scenario 0*” and “*Scenario 1*”, the difference between expected utilities with and  
932 without cooperation is expanded, but the expected utilities of non-cooperation are larger  
933 than those of cooperation (Fig. 9b). As a result, the U.S. is less inclined to cooperate in  
934 the future when it feels less guilty (less sensitive to advantageous inequity) (Fig. 10a). In  
935 other words, the more material benefits Canada receives and the less guilt the U.S. has,  
936 the more driven the U.S. will be motivated to break the Treaty. Like “*Scenario 3*”, if the  
937 U.S. does not care about the counterpart’s payoffs and focuses on its own payoffs, the  
938 relative magnitude of expected utility of cooperation will decrease. As the guilt of the  
939 U.S. decreases, the U.S. becomes less concerned about a “fair deal” with Canada and  
940 loses the motivation to continue cooperation. Therefore, the U.S. can maximize its profits  
941 by halting cooperation (not paying the Canadian Entitlement) and operating unilaterally.

942



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944

945 **Figure 10.** The probability to cooperate of each country according to different scenarios

946 (a) Scenario 1, (b) Scenario 2, and (c) Scenario 3

947

948 Since Canada gets the Entitlement due to the CRT, Canada is likely to continue  
949 cooperating. If the U.S. preference for a fair distribution of benefits declines during future  
950 CRT negotiations, such as in “*Scenario 1*” and “*Scenario 3*”, the U.S. is more likely to  
951 break the treaty or change its stance on the Entitlement. That does not mean that the U.S.  
952 has zero or negative benefit from the CRT. The U.S. has some benefits, but it would not  
953 continue to cooperate because the benefits of not cooperating are greater than the benefits  
954 of cooperating. As environmental concerns increase, the net benefit of the U.S. is  
955 expected to decline further because of lower hydropower benefit, so the U.S. is less likely  
956 to agree with continuation of the treaty until it is changed to create greater benefits for the  
957 U.S. from cooperation.

958

## 959 **5 Discussion and conclusion**

960 The CRT is regarded as one of the most successful transboundary river  
961 agreements. As the upstream and downstream actors, Canada and the U.S. have  
962 asymmetric access to water resources, and different positions with regard to the risk of  
963 floods and potential for hydropower production. Within the Columbia River basin,  
964 Canada is less susceptible to flood risk relative to the U.S. and the U.S. has capacity for  
965 higher hydropower production relative to Canada. The unique feature of the CRT is that  
966 the two countries developed a plan to manage the river as a unified system and to share  
967 the costs and benefits equitably (Bankes and Cosens, 2013; Shurts and Paisley, 2019).  
968 This collective sharing of risks from flooding and benefit from hydropower as indicated  
969 by Wolf (2007) and Zeitoun et al. (2013) makes the CRT successful among other  
970 transboundary river treaties. This study examines the dynamics of cooperation, and how  
971 it is affected by feedback between human and natural systems. It is important to  
972 understand the underlying drivers of a successful cooperative regime and the factors that  
973 influence each country’s choice about whether to cooperate or not. The provisions of the  
974 CRT expire in 2024, and negotiations for the next phase of the treaty are ongoing. There  
975 have been many prominent discussions about what the future of the treaty should look  
976 like, including issues related to hydropower generation versus fish, and how to account  
977 for spills (Blumm and Deroy, 2019; Harman and Stewardson, 2005; Leonard et al., 2015;  
978 Muckleston, 1990; Northwest Power and Conservation Council, 2019; United States  
979 Government Accountability Office, 2018). Additionally, both countries perceive  
980 imbalances in the benefits that are received from the CRT relative to what each deserves  
981 or compared to what they perceive the other side’s benefits to be (Holm, 2017; Stern,

982 2018). As discussed in Gain et al. (2021) and Gober and Wheeler (2014), the success in  
983 treaties or institutions managing river basins depends not only on the control of hydrology  
984 but in consideration of socio-political dynamics. This study shows that addressing  
985 emerging social and environmental issues are critical to continued cooperation, providing  
986 valuable insights for the current renegotiation process, as well as future treaty negotiations  
987 on transboundary waterways similar to the Columbia River.

988

989 Natural and social systems evolve over time. Under unforeseen and uncertain  
990 changes, the balance of these systems could shift. A subtle social change can be induced  
991 by environmental and hydrological changes, which in turn lead to further unforeseen  
992 changes in hydrologic or physical systems. For the Columbia River Basin sudden change  
993 in cooperation and deviation from cooperation to conflict is not anticipated because both  
994 countries that have similar economy and political power, and have shared values,  
995 common interests and multi-layered economic ties. The socio-hydrological system  
996 dynamics model developed for this study captures the dynamics of cooperation to reflect  
997 external perturbations. Explicitly incorporating the probability to cooperate  $C_{CA}$  and  $C_{US}$   
998 (Eq. 5 and 6) into the model, enables exploration of the factors influencing cooperation.  
999 This study further illustrates the utility of simplified lumped models in understanding  
1000 complex systems.

1001

1002 This socio-hydrological model presented here further allowed for the exploration  
1003 of scenarios under environmental and institutional changes, and social preferences, to  
1004 understand how robust the cooperation on this transboundary waterway is. These  
1005 scenarios represent current and plausible future socio-political and environmental  
1006 changes. We found that institutional capacity ( $\chi$ ) plays an important role in long term  
1007 cooperation (Fig. 8a–b and Fig. S17, supplementary material (SI 3)). Stronger  
1008 environmental regulation for increased fish spills affects the benefit for the U.S. but not  
1009 as substantially as when  $\chi$  (institutional capacity) decreases. Canada continues to receive  
1010 payment through the Canadian Entitlement, even when the U.S. is producing less  
1011 hydropower, something that is interesting to explore further for future negotiations of the  
1012 CRT. Different configurations of social preferences for the behavioral model of Canada  
1013 and U.S. was used to demonstrate how the probability to cooperate changes. The expected  
1014 utility of cooperation as compared to expected utility of non-cooperation is higher for  
1015 Canada and lower for the U.S. (Fig. 9). Thus, the probability to cooperate was simulated

1016 to be higher for Canada. The results show that both the guilt coefficient of the U.S. and  
1017 the jealousy coefficient of Canada affect the level of cooperation. For future CRT  
1018 negotiations, the ideas considered in this study could help provide insight into the long-  
1019 term dynamics of cooperation and the impacts of benefit sharing. For other transboundary  
1020 rivers (e.g., along Nepal and India, Bangladesh and India, or India and Pakistan (Ho,  
1021 2016; Mirumachi, 2013; Saklani et al., 2020; Thomas, 2017; Uprety and Salman, 2011)),  
1022 the jealousy and guilty coefficient between actors and their social preferences will not be  
1023 the same as in Columbia River Basin. Similarly, the tipping points for the balance of  
1024 cooperation arising from environmental and social change could be different and this  
1025 warrants future research in other transboundary river basins. Our approach of integrating  
1026 concept of behavioral science such as social preferences is suitable particularly (and  
1027 extendable) to cases when reciprocity between actors is the main driver for cooperation,  
1028 and where system operates to share benefits equitably while ensuring the resources are  
1029 sustainable.

1030

1031 This socio-hydrological system dynamics model can be further improved by  
1032 considering additional variables related to climate change, land use change and water use  
1033 regime changes. The key limitation of this study is the explicit consideration of water use  
1034 for hydropower production and flood control only. The study does not consider future  
1035 projections of these variables, which would be a possible direction for future research.  
1036 Another limitation is the method of estimation of flood damages. We estimated the  
1037 economic benefits involving flood damage prevention, which does not include the  
1038 monetary benefit of flood control in Canada due to treaty dams because little information  
1039 is available in the scientific literature and official reports, and existing resources indicate  
1040 significantly less flood damage in Canada relative to the U.S. (BC Ministry of Energy  
1041 and Mines, 2013; Northwest Power and Conservation Council., n.d.). However, future  
1042 studies should investigate the magnitude of this benefit since there are certainly flood  
1043 risks averted by Canadian storage.

1044

1045 As mentioned previously, the results of this study can help inform the  
1046 renegotiation of the CRT in two ways: (1) the methods of modeling the hydrological and  
1047 social systems in tandem, and using behavioral economics, could be used to help  
1048 formulate policies or management priorities and (2) understanding of the connection  
1049 between the share of benefits received by each side to cooperation can support negotiation



1050 discussions to find solutions that would satisfy both sides. More generally, the model  
1051 demonstrates that understanding the motivations of each country in terms of guilt and  
1052 jealousy might provide insight into the factors driving each country and the thresholds  
1053 that might influence their decision about whether to cooperate. We also find that it is of  
1054 great importance to maintain institutional strength in support of cooperation.

1055

1056 Unlike the U.S. and Canada where a non-cooperative regime or resort to direct  
1057 conflict is unanticipated even if the benefits are perceived to be severely imbalanced,  
1058 there are many other river basins where different environmental challenges are evolving  
1059 (UNEP, 2016) and political tensions are high. Globally, conflicts do arise between  
1060 countries that share a water source, with root causes that extend far beyond the water  
1061 system (Sadoff and Grey, 2002). However, transboundary rivers support the livelihoods  
1062 of millions of people, preserve ecosystems, and provide a vital resource that needs to be  
1063 managed sustainably. Using the methodologies presented in this study and the insights  
1064 gained could be applied to other river basins around the world to help us understand what  
1065 behaviors and benefits are driving choices about cooperation.

1066

#### 1067 **Author contribution**

1068 AS, FS, SP and CC planned this work as participants of “Socio-Hydrology  
1069 Summer Institute on Transboundary Rivers”; AS focused on model development and  
1070 analysis; FS and AS focused on data collection and data analysis; SP focused on  
1071 behavior economics; CC focused on review and synthesizing Columbia River treaty;  
1072 AS, FS, SP and CC conceptualized the system dynamics framework; FS and AS  
1073 formulated stock and flow equations; SP formulated cooperation dynamics equations;  
1074 AS, FS and SP formulated hydropower and flood control benefit equations; CC  
1075 conducted assessment of past and current issues affecting treaty renegotiation; AS wrote  
1076 the model script, performed model testing, scenario analysis and data visualization; SP  
1077 performed social preference scenario analysis and assessment; AS, FS, SP and CC  
1078 wrote the manuscript draft; AS revised the manuscript; MG, DY, and EM provided  
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1080

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1091

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