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On teaching styles of water educators and the impact of didactic training

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HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion

Abstract

Solving today's complex hydrological problems requires originality, creative thinking and trans-disciplinary approaches. Hydrological education that was traditionally teacher centred, where the students look up to the teacher for expertise and information, should change to better prepare hydrologists to develop new knowledge and apply it in new contexts. An important first step towards this goal is to change the concept of education in the educators' minds. The results of an investigation to find out whether didactic training influences the beliefs of hydrology educators about their teaching styles is presented. Faculty of UNESCO-IHE has been offered a didactic certification program named University Teaching Qualification (UTQ). The hypothesis that UTQ training will significantly alter the teaching style of faculty at UNESCO-IHE from expert/formal authority traits towards facilitator/delegator traits was tested. A first survey was conducted among the entire teaching staff (total 101, response rate 58%). The results indicated that there are significantly higher traits of facilitator and delegator teaching styles among UTQ graduates compared to faculty who were not significantly trained in didactics. The second survey which was conducted among UTQ graduates (total 20, response rate 70%), enquiring after their teaching styles before and after UTQ, corroborated these findings.

1 Introduction

In higher education two types of knowledge generation approaches can be identified: discipline-oriented studies and problem-oriented (mission-oriented) studies (Ashby, 1973; Short, 2002). Traditional higher education institutes excelled in preparing graduates with the former approach. Ashby (1972) noted "*The incongruence between the discipline-oriented training which most students receive and the mission-oriented activities in which many of them wish to engage after graduation, is one of the causes of our present discontents with higher education. So there is a need (if we can do it) to include*

HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion

in higher education some experience which will help people to learn the art of [mission-oriented] sort of decision making which includes scientific data, estimates of practicality, and a framework of ethical principles.” Looking back today, this is a statement describing the predicament we are facing in hydrological education. Hydrology related challenges are by nature broad, local-specific, unique and multidisciplinary (e.g. Uhlenbrook, 2006; Wagener et al., 2010). Solving them calls for skills that go beyond the knowledge that could be expected to be obtained by studying a single discipline, as well as well developed integrative skills and a mix of competencies (Uhlenbrook and de Jong, 2012). Note, that we apply a very wide definition of hydrology in this paper, which is following the terminology used in the UNESCO International Hydrology Programme (IHP) and includes fields such as hydraulics, water management/governance, aquatic ecology, sanitary engineering, water supply engineering and hydrological modelling in a wider sense.

Largely due to tradition, world-wide higher education programs related to hydrology still remain very much discipline-oriented entities: They focus mostly on the fundamental knowledge of processes, theories and models, but often pay little attention to training students in the art of applying these to real-world problems. But we do expect the graduates to perform in the real-world solving mission-oriented problems. The discipline what we term as hydrology is fast shifting its boundaries, challenging its practitioners and researchers to change their approaches swiftly (Kleinhans et al., 2010). It has been long accepted that the “*science on which solutions to present and future global water problems must be based does not fall within the purview of a single discipline but rather is truly multidisciplinary and inherently interdisciplinary*” (Jury and Vaux, 2005).

Solving a complex hydrological problem typically involves several steps: (1) define and identify and analyse the problem, (2) identify or develop possible solutions and select the optimal one and, (3) implement the solution. In the traditional classroom we routinely forgo step 1 and often gloss-over step 2 and spend considerable time on step 3. As an example, students may spend time learning various simplifications

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



of shallow water equation and how it is numerically modelled in one, two and three dimensions. While being essential fundamental knowledge for a flood modeller, this itself does not fully prepare a student to be a problem-solver in a real-world environment. Making a good flood modeller should start with exposing the students to the problem of flooding, by means like case studies, examples and self-guided exploration. This exposure stimulates the interest of the student to learn how to model floods as an important step in flood modelling and flood management. This is an essential step that should not be hurried or treated superficially. The learning of fundamentals then comes as a logical step in a sequence of steps in solving a tangible problem. After the fundamentals the students should be guided to revisit the initially introduced problems and critically evaluate how the modelling techniques they learned help solving the problems and to identify the remaining knowledge-gaps. At this stage they should learn how their contribution could potentially help solving a much broader flood management problem that is multidisciplinary. Among others, skills such as understanding the roles of different experts and effectively communicating results with them and other stakeholders has to be covered. An in-depth discussion of the competency profile of hydrologists and other water professionals (i.e. T-shape model) is provided by Uhlenbrook and de Jong (2012).

It is important to critically look at approaches to water education and take action where necessary to ensure that the hydrology education experience has an adequate degree of “problem-oriented” skill development. One of the important actions in this regard is to give the students the freedom to explore and develop knowledge and in the process to develop the necessary mission-oriented skills. Looking up to the teacher for expertise is not a model that fits very well with this paradigm. As the teachers’ approach to teaching influences the students’ development trajectories, it is useful to look at how we teach hydrology in order to understand what needs to be improved in hydrology education. While content is indisputably important in education, teaching styles employed are also (if not more) crucial in problem-oriented skill development.

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



1.1 Teaching styles

Each university teacher approaches teaching in a unique style. Similar to any other profession like engineering or architecture, teachers demonstrate different styles of interacting in their profession and possess different beliefs about their approach. There have been numerous attempts to introduce taxonomy to teaching-styles. Solomon (1966) attempted a classification of university teachers using terms like “warm”, “flamboyant”, “dry”, etc. Bennett (1976) reported a study including 1258 respondents from primary school education using a classification approach based on 28 questions. Traditionally teaching-style studies have attracted their share of criticism of being “*confused with affectation, denigrated as a kind of posturing to mask a lack of substance, or tolerated as a natural manifestation of personal eccentricities*” (Eble, 1980).

Towards the 90’s more formal classifications can be seen in the didactic literature. Quirk (1994) used a four term classification (assertive, suggestive, collaborative and facilitative) in his teaching-style taxonomy of clinical education in medicine. Later Grasha (1996) developed a more elaborate method based on five styles (expert, formal authority, personal model, facilitator and delegator) that define four clusters of teaching-styles: (Expert/Formal Authority, Personal Model/Expert/Formal Authority, Facilitator/Personal Model/Expert, Delegator/Facilitator/Expert).

The *expert teacher* is mainly concerned that the students receive correct information and are well prepared in their discipline. In hydrology this is a teacher who focuses on teaching processes (e.g. evaporation, infiltration etc.), theories (e.g. Richards equation), models (e.g. Green-Ampts model for infiltration), etc. Naturally the style allows for the efficient transfer of knowledge. A main disadvantage is that it focuses more on the outcome than on developing the thought process leading to that outcome. The *formal authority* teacher focuses on following relevant standards (e.g. using design codes for infiltration facility planning). A disadvantage of this style is that it can lead to rigid, standardized and inflexible teaching (Grasha, 1996). A *personal model* teacher focuses

HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



on setting an example rather than prescribing (e.g. demonstrates how a professional solves infiltration problems by means of examples). The feeling of inadequateness if unable to live up to the standards of the instructor is a downside of this approach. Lastly, the *facilitator* and *delegator* styles portray the teacher as a guide, encouraging students to explore knowledge (e.g. let students explore by reading, web-search, discussions, etc.). Less experienced students as well as those unused to this approach may feel confused and directionless with this autonomy.

Felder and Silverman (1988) in their popular paper attempted to link psychological traits of students and their learning styles with teaching-styles. They concluded that *“Learning styles of most engineering students and teaching styles of most engineering professors are in-compatible in several dimensions. Many or most engineering students are visual, sensing, inductive, and active, and some of the most creative students are global; most engineering education is auditory, abstract (intuitive), deductive, passive, and sequential. These mismatches often lead to poor student performance, professorial frustration and a loss to society of many potentially excellent engineers.”* This study and others since (e.g. Grasha and Hicks, 2000) have emphasized the importance of understanding the teaching and learning styles to gain more insights into their interplay in the process of university education.

1.2 Appropriate mix of teaching styles for hydrology?

Effective education in the fields of hydrology needs a combination of teaching styles of expert, formal authority, personal model, facilitator and delegator. Take the example of design of urban storm drainage systems: The students should be able to understand the physical processes, theories governing the flow of water in conduits and methods of calculation (e.g. computer models). They may also need to understand the engineering practice, norms regulation and standards. Last but not least, there are skills beyond the technical aspects that may best be conveyed by demonstrating to the students how some things are done successfully through studying real-world cases. Expert, formal-authority and personal-model aspects of teaching-styles could be useful for achieving

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



these. However, even for achieving these “basic” knowledge and skills, in addition to traditional teaching, facilitating students to explore, construct and internalize knowledge could be effective (Felder and Silverman, 1988). Facilitator and delegator traits could be useful in this context. Facilitating and delegation can also work for stimulating students for learning by developing their interest to the subject. However, the real need for these traits comes into play when the educator is faced with the problem of helping students develop the advanced skills to effectively apply what they have learned. In the case of design of urban storm drainage systems, these may include: Critically analyse a design, communicate the essential aspects of a design to a multidisciplinary team of experts, develop a “feeling” for accuracy of modelling results. Encouraging the students to take initiative in a supporting environment can help substantially in developing such skills. In this context we argue that, while one teaching-style is not inherently superior to others, it is important for hydrology educators to also learn to be facilitators and delegators. This is particularly important owing to the fact that hydrology educators were historically not very good at being those.

1.3 University Teaching Qualification (UTQ) at UNESCO-IHE

Each year UNESCO-IHE enrolls some two hundred MSc students largely from developing countries in Asia, Africa and Latin America in its master programmes in the field of water and environment. The programmes and specialisations are mainly engineering oriented, although some focus more on sciences or have significant social sciences components. The vast majority of these students are mid-career professionals who, upon graduation, return to their countries and often play important roles in shaping the policy and practice in the water sector in these countries. The fact that the graduates of UNESCO-IHE end up in working in diverse geographical, economic and cultural settings makes it even more important to focus their education on the development of skills and competencies (cf. Uhlenbrook and de Jong, 2012) as opposed to merely delivering knowledge. The breadth and nature of the water problems they may have to solve in their professions are so large and diverse that it is practically impossible to equip them,

during their education, with all the knowledge and techniques needed to solve them. It is important for UNESCO-IHE graduates to develop the ability to face, understand and solve water problems that are novel and challenging. It is therefore our belief that in order to foster student development in this direction, a shift of focus amongst teaching staff from expert/formal authority traits towards facilitator/delegator traits is necessary. While this may be seen as a universal requirement in higher education, it is particularly important for the learning environment at UNESCO-IHE due to its thematic-focus (water) and global mission, and its heterogeneous student population that is characterized by a large cultural, ethnic, religious and language diversity.

In order to achieve this shift, and starting from 2010, faculty of UNESCO-IHE is currently offered a didactic certification program named University Teaching Qualification (UTQ), a programme aimed to develop didactic skills of the teaching staff in the direction of facilitating active learning in higher education. The UTQ programme focuses on “constructive alignment”, where the student constructs her/his own learning through relevant learning activities. It stimulates the lecturer to create a learning environment that supports the learning activities appropriate to achieving the desired learning outcomes. In other words, the UTQ training intends to stimulate UNESCO-IHE faculty to develop facilitator/delegator teaching styles.

1.4 The study

After running the UTQ program for two years and producing about 20 graduates, we were interested to know the impact of the program. An important logical step in this direction is to understand the profile of the faculty in relation to UTQ and didactic training in general. Our working hypothesis in this study was that UTQ training will significantly alter the teaching-styles of faculty at UNESCO-IHE in a direction that fosters learning styles that lead to the development of necessary skills to solve the broad, multi-disciplinary and interdisciplinary problems in the water sector. We based our study on Grasha’s (1996) teaching style classification. The hypothesis translates then into

HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

◀

▶

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion

a question whether the UTQ program was instrumental in shifting the teaching styles from the expert/formal authority towards facilitator/delegator traits.

In the next section we discuss the approach we used to test our hypothesis. Then we present the statistical analysis of the data and the results. Finally we discuss the results and arrive at conclusions. We also discuss the limitations of our approach, the possible peculiarities of the population (“UNESCO-IHE faculty”) and the validity of the conclusions beyond the population studied.

2 Methodology

The most straightforward method for testing our hypothesis is to examine the population before and after UTQ (treatment). However, in the present case there are several problems in using this approach. Unless the participants were tested before UTQ (which had not been done) there is no way of objectively ascertaining the changes between before and after. It is of course possible to question the UTQ graduates about their personal “before” and “after” situation. However, this type of survey instrument is prone to be influenced by issues related to personal judgment of individuals. The other alternative is to examine the differences between faculty who have undergone UTQ and those who did not. This approach has the weakness that any non-randomness of selection/volunteering of staff for UTQ might have an impact on the results. After careful consideration of both approaches, we decided to apply a combination of the two.

First, we conducted a detailed survey on all faculty of UNESCO-IHE and examined whether there are statistically significant differences among the two classes (UTQ vs. others). Then we used a follow up survey among UTQ graduates to see if the outcome validates the results of the first survey.

We based our analysis of teaching-style on the five styles defined by Grasha (1996). In the first survey, we used the validated survey instrument comprising of 40 questions (Teaching Styles Inventory: Version 3.0, Grasha, 1996). We also questioned the

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



participants on their academic background (Teaching experience in years, Current level of engagement in teaching as number of hours per year, field of expertise (undergraduate major) of the respondent, previous experience in didactic training including UTQ, other programs like UTQ, seminars and workshops). Further we also asked them to rate (on a five point scale) their inclination to have future didactic training and belief whether they will benefit from such training. Optionally the respondents could state their gender and geographical area where they did (a) most of their schooling, (b) their undergraduate degree, and (c) their highest post-graduate degree.

In the second survey, after describing the nature of each style (after Grasha, 1996, p. 154, Table 4-1), we invited the UTQ graduates to assess their “level of belonging” to each class before and after UTQ training. Further we asked them to provide descriptive answers to the following questions:

- What were the most important things you learned?
- What (if any) did you change in your classroom behavior and interaction with students, compared to what you did before you followed the UTQ course?
- If yes, has your new way of teaching lead to improvements – for yourself and for the students? (Yes/No). In what way?
- If nothing substantially changed, why not?

Further, we also asked the respondents to rate on a five point scale whether they disagreed/agreed to the following propositions.

- The UTQ program was useful to you;
- you learned new things during the course;
- the UTQ trainer stimulated your learning;
- your colleagues stimulated your learning; and

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



– you have applied what you learned in the course in your own teaching activities.

Both surveys were conducted on-line (Lime Survey, 2011) anonymously, but using a token-based control system so that only invitees could respond. There was no opportunity for multiple responses the same invitee.

3 Result analysis – Survey 1

UNESCO-IHE has around 100 academic staff of which some 90 are significantly involved in teaching. Out of the total of 68 people that responded, ten responses were incomplete and therefore 58 records were available for analysis. The optional questions on gender and educational background were skipped by seven and eight respondents, respectively – making the sample size somewhat smaller for those variables. The results were analysed using a statistical analysis tool (GRETLM; Cottrell and Lucchetti, 2011). The answers to the forty questions in the Grasha’s teaching-style part were used to compute the degree of belonging to each of the five styles: Expert, Formal Authority, Personal Model, Facilitator, and Delegator. Category choices for teaching experience and current level of teaching engagement were converted to interval variables (Table A1). The multi-choice for previous didactic experience was added up giving weights of 1, 2, and 4 for seminars/workshops-once, more than once and longer UTQ type certification trainings, respectively. For example if a respondent has attended multiple seminars, a workshop and UTQ, she would be assigned $1 + 2 + 4 = 7$. All rating scales (e.g. would you like to undergo in didactic training in the future?) were five choice (ranging from “strongly-disagree” to “strongly-agree”) and were converted to interval values ranging from 1 to 5.

The educational background questions were used to derive four categorical variables: Only-EUR: whether or not a respondent was exclusively educated in Europe, Only-West: exclusively in the “west” (here “west” defined as Europe, North America and Oceania), Only-NW: exclusively “Non-West” and, West + NW: mixed.

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



4 A cross section of the sample

Figure 1 shows the distributions of important variables in the sample. Approximately 50% of the sample had more than 10 years of teaching experience (Fig. 1a). Forty were teaching more than 25 contact hours per year out of which, 18 did more than 70 contact hours (Fig. 1b). The field of education of the sample was largely engineering, followed by science (Fig. 1c). Among those who indicated the gender, there were twice as many men than women (Fig. 1d). The sample consisted of predominantly European educated (school, undergraduate and post-graduate) teachers (37 out of 58). Only two respondents had had exclusively non-western education (Fig. 1e). Slightly more than 50% of the sample had undergone significant didactic training sometime during their career; out of which 17 had completed the UTQ program (Fig. 1f).

We examined the correlations between all interval variables (all except gender and educational background which, were categorical). For the sample size of 58, $p = 5\%$ critical value for correlation is 0.26. We observed strong correlations among some of the five teaching styles. Given the fact that many teachers demonstrate a combination of several of these styles – referred to as “clusters” (Grasha, 1996; Lucasm, 2005), this is to be expected. (Details about correlation analysis are given in Appendix A.)

4.1 Significant differences

Next we examined whether there are statistically significant differences in teaching-styles between UTQ graduates and faculty who were not significantly subjected to didactic training. In this analysis, we ignored the respondents who had significant didactic training other than UTQ, due to the fact that we did not have adequate information on the nature of such training to classify them to the same group as UTQ graduates.

Due to the difficulty of making the normality assumption for all the variables in the survey outcome, we selected Mann–Whitney U (MWU) test (also known as the Mann-Whitney-Wilcoxon or Wilcoxon rank-sum test) to test the differences of various categories of respondents. MWU is a non-parametric statistical hypothesis test for

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



assessing whether one of two samples of independent observations tends to have larger values than the other and can be applied for unequal samples (Mann and Whitney, 1947). GRETL's MWU test reports the p-value of the test and U statistic (among other parameters). The results of the MWU tests are given in Table B1.

Figure 2 shows the differences between UTQ trained faculty vs. those who did not have significant didactic training. It confirms that UTQ trained faculty belongs significantly more to the facilitator ($p < 10\%$) and delegator ($p < 1\%$) types. No significant differences were found for the other categories.

Interestingly, partitioning based on gender also showed significant differences in teaching styles. Figure 3 shows the differences between male (M) and female (F) respondents for the five teaching-styles and their inclination to undergo didactic training. Female respondents had a lesser degree of "Formal Authority" ($p < 1\%$) and "Personal Model" ($p < 5\%$) traits compared to male respondents. Female respondents also liked to have didactic training significantly ($p < 5\%$) more than the male respondents.

We also found that the years of experience in teaching did not have a significant ($p < 20\%$) impact on teaching-styles, although more experience significantly reduced ($p < 5\%$) the inclination to have didactic training. Further, the educational background of the faculty (exclusively western vs. mixed + non-Western) did not have any significant ($p < 10\%$) impact on teaching-styles or the inclination to have didactic training.

4.2 Validation with follow-up survey

The key finding of the first survey towards our hypothesis was that the degree of belonging to the facilitator and delegator style is significantly higher amongst UTQ trained faculty compared to those who did not (yet) undergo significant didactic training. We conducted the second survey to corroborate this finding.

First, we used respondents' own assessment of their degree of belonging to each of the five teaching-styles before and after UTQ. While the styles expert, formal authority and personal model did not show statistically significant differences, those of facilitator and delegator did show significant ($p = 0.016$ and $p = 0.007$, respectively) increases.

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



(The Mann-Whitney U-tests results are given in Table A5.) Figure 4 shows the five teaching-styles pre and post UTQ.

We also did a compilation of answers to the descriptive questions of the survey (provided as a Supplement to this manuscript), which also showed similar opinions about what has changed. In general all staff members who participated in the UTQ programme evaluated it as a positive experience. Teachers have become more aware of the fact that teaching should be primarily about what students learn and much less about what they teach. As one teacher indicated (see Supplement): *"I can teach as much as I like but if this does not lead to learning, then it is all in vain"*.

5 Discussion and conclusions

We presented the results of a survey-based study conducted to investigate the influence of didactic training on the teaching styles of water educators. We selected the UNESCO-IHE Institute for Water Education with its university teaching qualification (UTQ) program as the case study. Our working hypothesis was that the UTQ training will significantly alter the teaching-style of faculty at UNESCO-IHE by shifting it from more expert/formal-authority based traits towards facilitator/delegator traits. To test the hypothesis we used two surveys. The first was based on the validated survey instrument comprising of 40 questions (Grasha, 1996) that leads to determining the degree of belonging of respondents to each of the five styles of teaching. We examined the differences between UTQ graduates and faculty who had not received significant didactic training. The second survey targeted only UTQ graduates, who were asked to rate their degree of belonging to each teaching style before and after the UTQ training.

5.1 Major findings

The first survey clearly showed that the degree of belonging to the facilitator and delegator teaching styles is significantly higher among UTQ graduates compared to faculty

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



who were not significantly trained in didactics. The second survey, which was conducted using a completely different approach (and was therefore independent of the first survey) showed that according to the judgment of the UTQ graduates, their degree of belonging to the facilitator/delegator styles increased significantly after UTQ training. Therefore we can accept the hypothesis that UTQ training significantly influences teaching styles of UNESCO-IHE faculty, enhancing their facilitator and delegator styles.

The first survey also revealed some other interesting traits. First, women showed a significantly lesser degree of belonging to the formal authority and personal model teaching styles than men. They also showed a significantly higher degree of interest to follow didactic training. Lastly, the educational background of teaching staff (West vs. Non-west/Mixed) did not influence the teaching styles.

5.2 Limitations

The study has some limitations. In the first survey we implicitly assumed that the sample of faculty that had followed and completed the UTQ program was largely random, and that therefore existing traits of the faculty did not influence the differences that we observed. We discussed this issue with the department heads who were responsible for the selection of staff for following UTQ. In almost all cases the teaching performance of the faculty or their teaching styles had not been considered in the selection process. The final decision to follow the course was, however, a joint one. This could have implied that those that followed UTQ were inherently more open to didactic training. However, the inclination to follow didactic training was not significantly different ($p = 30\%$) between the groups UTQ trained and other faculty. Note that we do not have an adequately large samples to conduct a non-parametric similarity (e.g. Kolmogorov-Smirnov) test.

We need to question whether the statistically significant differences of teaching styles do imply a significant practical importance. For example the mean value of delegator style increases from 0.52 to 0.75 due to UTQ training (Fig. 4), a 45% increase.

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



However, it is difficult to explain what exactly this 45% increase implies in practice, and what the implications for the learning outcomes for the students are.

Our study was limited to a single educational institute. Although UNESCO-IHE faculty consists of a diverse group of individuals from various backgrounds (Fig. 1), it may not be representative for the wider hydrology teaching profession.

5.3 Conclusions

The results of this study have confirmed that the UTQ didactic training of UNESCO-IHE staff is producing the desired results in as far as it concerns a shift towards the sense of belonging to the desired teaching style. To what extent this shift in the sense of belonging translates into a shift in the teaching style actually applied in practice, remains to be seen. It is therefore the intention of the authors to conduct a follow-up study into the actual teaching styles of UNESCO-IHE staff pre- and post UTQ.

Appendix A

Correlation analysis

We examined the correlations between the five teaching style scores. Grasha (1996) identifies four clusters of teaching-styles – (a) Expert/Formal Authority, (b) Personal Model/Expert/Formal Authority, (c) Facilitator/Personal Model/Expert, (d) Delegator/Facilitator/Expert – of university faculty. If this type of clustering applies to UNESCO-IHE faculty, then we should expect significant correlations among the five categories. There are significant correlations of personal model with all remaining four categories, apart from that correlation of expert with (formal authority), formal authority with (expert, facilitator) and facilitator with (formal authority and delegator). The significant correlation pairs are different in the case of faculty with UTQ training and

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



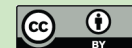
Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



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HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion

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5

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures



Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion

Table A1. The scales used to convert some choices to interval variables for statistical analysis.

Option in the survey	Interval variable value
How many years have you been engaged in teaching at university/post-graduate/equivalent level by now?	
Less than a year	1
Between a year and two	2
Between two years and five years	4
Between five to ten years	6
More than ten years	8
Are you currently engaged in teaching? Choose one of the following answers	
No	0
Yes, less than 10 h a year.	1
Yes, between 10 and 25 h a year.	2
Yes, between 25 and 70 h a year.	4
Yes, More than 70 h	6
Have you undergone training on teaching?	
A seminars/workshop (one/2 or more)	(+1/+2)
Certification courses (UTQ or similar)	+4

HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Table A2. Correlations among teaching styles for the total sample of Survey 1 (58 samples, significant (5 %*) correlations > 0.26).

	formal authority	personal model	facilitator	delegator
expert	0.48	0.62	0.13	0.04
formal authority	0.54	0.30	0.04	
personal model		0.34	0.37	
facilitator				0.73

[Title Page](#)[Abstract](#)[Introduction](#)[Conclusions](#)[References](#)[Tables](#)[Figures](#)[I◀](#)[▶I](#)[◀](#)[▶](#)[Back](#)[Close](#)[Full Screen / Esc](#)[Printer-friendly Version](#)[Interactive Discussion](#)

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract

Introduction

Conclusions

References

Tables

Figures

⏪

⏩

◀

▶

Back

Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



Table A3. Correlations among teaching styles (Survey 1) for UTQ graduates (27 samples, significant (10%*) correlations > 0.389).

formal authority	personal model	facilitator	delegator	
expert	0.56	0.73	0.22	0.17
formal authority	0.65	0.41	0.17	
personal model		0.39	0.27	
facilitator				0.82

HSSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Table A4. Correlations among teaching styles (Survey 1) for faculty without significant didactic training (27 samples, significant (5 %) correlations > 0.367).

	formal authority	personal model	facilitator	delegator
expert	0.44	0.60	0.52	0.51
formal authority	0.37	0.32	0.06	
personal model		0.27	0.57	
facilitator				0.66

[Title Page](#)[Abstract](#)[Introduction](#)[Conclusions](#)[References](#)[Tables](#)[Figures](#)[⏪](#)[⏩](#)[◀](#)[▶](#)[Back](#)[Close](#)[Full Screen / Esc](#)[Printer-friendly Version](#)[Interactive Discussion](#)

Table A5. Results of the Mann-Whitney U-test.

SURVEY 1		
Gender	p-value	U statistic
Expert	0.128	176.5
Formal authority	0.007	122.0
Personal model	0.025	143.0
facilitator	0.206	188.5
delegator	0.206	188.5
Like to have didactic training	0.013	132.5
UTQ vs. non-didactic-trained		
Expert	0.323	188.5
Formal authority	0.323	188.5
Personal model	0.268	183.5
Facilitator	0.081	157.0
delegator	0.009	120.5
Like to have Didactic training	0.294	186.0
High experience vs. low		
Like to have Didactic training	0.036	82.0
All other variables had $p > 20\%$		
Exclusively western trained vs. others (mixed + non-western)	Did not have any significant differences	
All variables had $p > 10\%$		
SURVEY 2		
Before vs. after UTQ		
Facilitator	0.016	37.5
Delegator	0.007	32.0
All other variables had $p > 10\%$		

HESSD

9, 2959–2986, 2012

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

Title Page

Abstract Introduction

Conclusions References

Tables Figures

⏪ ⏩

◀ ▶

Back Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion



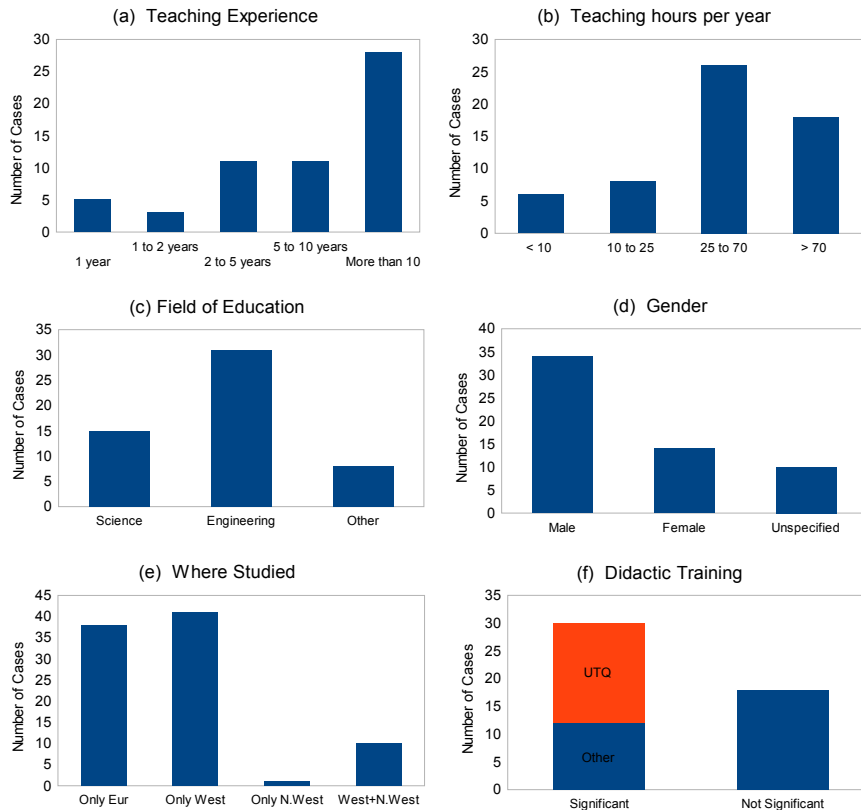


Fig. 1. Basic statistics of the survey sample. **(a)** Number of years of teaching experience. **(b)** Current hours taught per year. **(c)** Field of undergraduate degree of the respondent. **(d)** Gender. **(e)** Region where educated (school, undergraduate and postgraduate). **(f)** Didactic training. Significant: who have undergone significant didactic training (includes UTQ graduates and those who responded as possessing significant didactic training from other sources). Non Significant: those who do not have undergone significant didactic training.

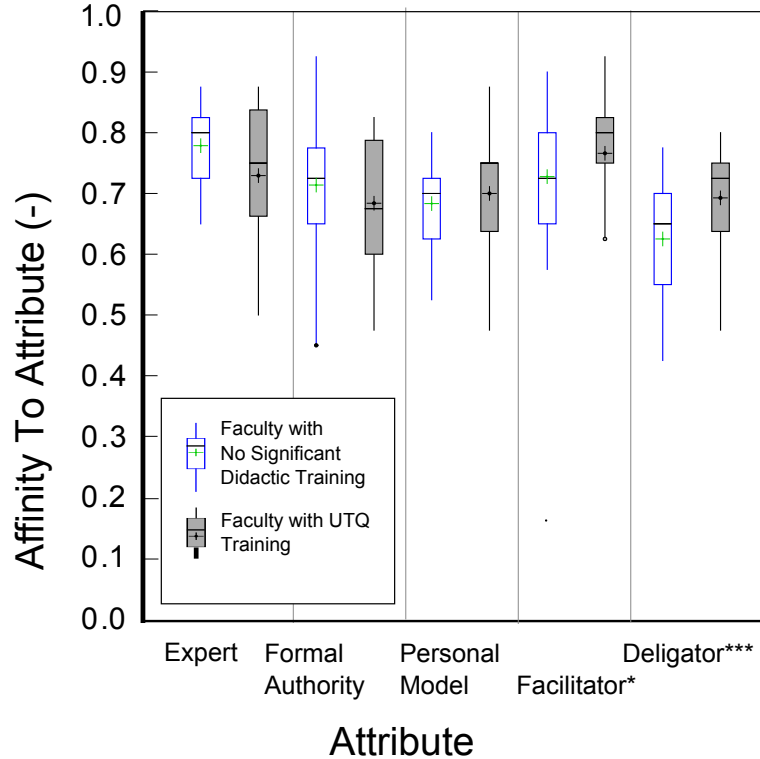


Fig. 2. Differences of teaching-style between UTQ trained respondents and those who did not have significant didactic training. *indicates $p < 10\%$, ** $p < 5\%$ and *** $p < 1\%$. Horizontal bar indicates mean and the cross, the median. Boxes show 25th and 7th percentile.

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

- [Title Page](#)
- [Abstract](#) | [Introduction](#)
- [Conclusions](#) | [References](#)
- [Tables](#) | [Figures](#)
- [⏪](#) | [⏩](#)
- [◀](#) | [▶](#)
- [Back](#) | [Close](#)
- [Full Screen / Esc](#)
- [Printer-friendly Version](#)
- [Interactive Discussion](#)



On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

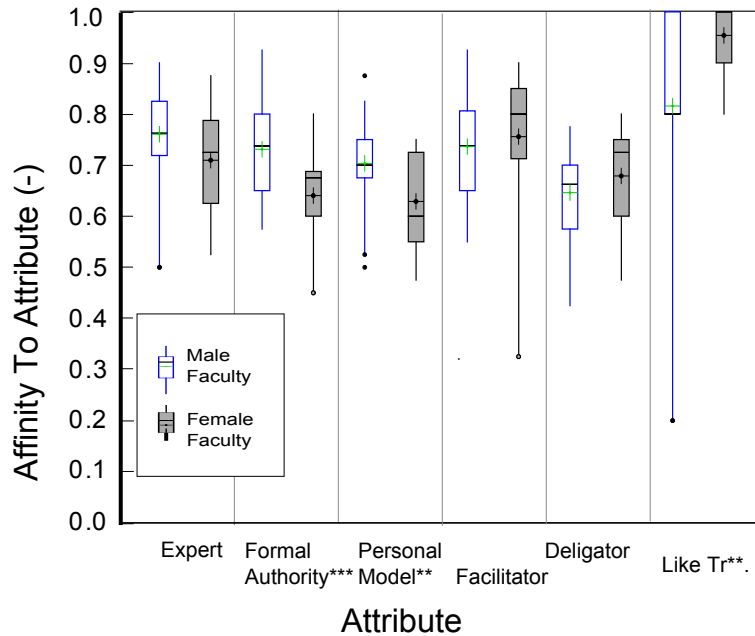


Fig. 3. Differences in teaching-style and inclination to have didactic training between male and female respondents. *indicates $p < 10\%$, ** $p < 5\%$ and *** $p < 1\%$.

Title Page

Abstract Introduction

Conclusions References

Tables Figures

⏪ ⏩

◀ ▶

Back Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion

On teaching styles of water educators and the impact of didactic training

A. Pathirana et al.

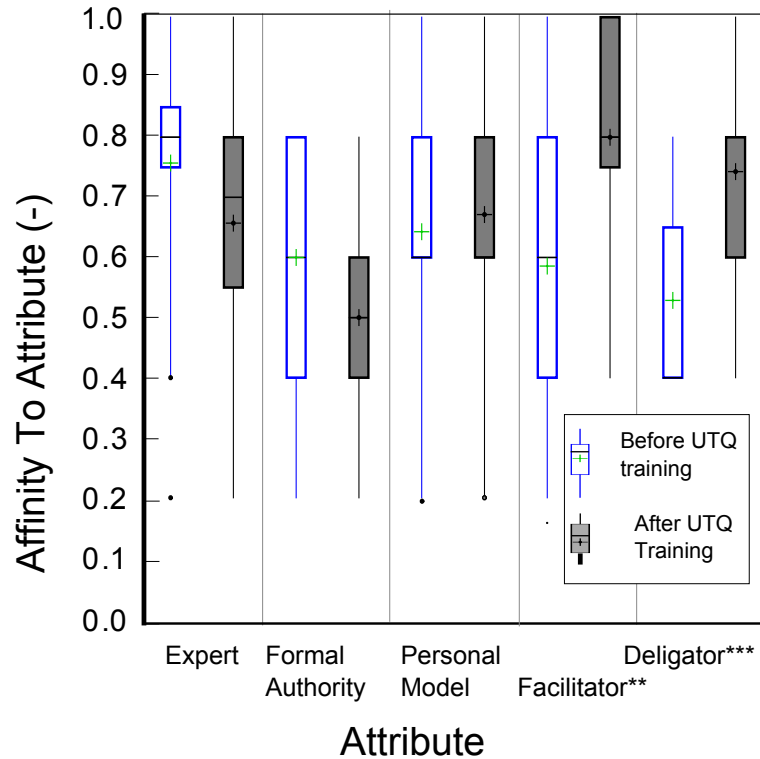


Fig. 4. UTQ graduates beliefs on what has changed in their teaching-styles after UTQ compared to before. *** $p < 1\%$, ** $p < 5\%$. Y-axis is on a scale from 0 to 1.0.

Title Page

Abstract Introduction

Conclusions References

Tables Figures

◀ ▶

◀ ▶

Back Close

Full Screen / Esc

Printer-friendly Version

Interactive Discussion